

financial statements

FINANCIAL STATEMENTS

- 46 Group Salient Features
- 47 Group Value Added Statement
- 48 Five-Year Summary of Results
- 49 Summary of Statistics
- 50 Ordinary Share Ownership
- 51 Financial Review
- 52 Approval of Financial Statements
- 53 Independent Auditor's Report
- 54 Report of the Directors
- 55 Statements of Financial Position
- 56 Statements of Comprehensive Income
- 57 Statements of Cash Flows
- 58 Statements of Changes in Equity
- 59 Notes to the Annual Financial Statements
- 96 Annexure A - Secured Interest-bearing Loans and Borrowings
- 98 Annexure B - Property, Plant and Equipment and Intangible Assets
- 101 Annexure C - Interest in Subsidiaries
- 102 Annexure D - Directors' Emoluments
- 103 Notice to Shareholders
- 105 Proxy Form

GROUP SALIENT FEATURES

| | 30 June 2014 N\$ 000's | 30 June 2013 N\$ 000's | % Change |
|---|---------------------------|---------------------------|-------------|
| Revenue | 2 316 932 | 2 383 384 | (2.8) |
| Profit attributable to ordinary shareholders | 205 529 | 72 945 | 181.8 |
| Earnings per share (cents) | 99.5 | 35.3 | 181.9 |
| Headline earnings per ordinary share (cents) | 159.1 | 177.8 | (10.5) |
| Dividends declared per ordinary share (cents) | 65.0 | 58.0 | 12.1 |
| Net asset value per ordinary share (cents) | 451.1 | 416.6 | 8.3 |
| Return on ordinary shareholders' funds (%) | 22.9 | 8.3 | 175.9 |

GROUP VALUE ADDED STATEMENT

| | Notes | 30 June 2014 N\$ 000's | 30 June 2013 N\$ 000's |
|---|-------|---------------------------|---------------------------|
| WEALTH CREATED | | | |
| Revenue | | 2 316 932 | 2 383 384 |
| Paid to suppliers for materials and services | | (1 462 815) | (1 612 658) |
| VALUE ADDED | | | |
| Income from investments | | 854 117 | 770 726 |
| | | 12 338 | 20 392 |
| TOTAL WEALTH CREATED | | | |
| WEALTH DISTRIBUTION | | | |
| Salaries, wages and other employment costs | 1 | 231 702 | 251 202 |
| Providers of capital | | | |
| Dividends to shareholders | | 134 244 | 119 787 |
| Finance costs on borrowings | | 14 932 | 23 648 |
| Central and local governments | 2 | 91 020 | 104 699 |
| Reinvested in Group to maintain and develop operations | | | |
| Amortisation | | 4 395 | 4 174 |
| Depreciation | | 103 826 | 94 028 |
| Retained earnings | | 71 285 | (46 842) |
| Deferred taxation | | 32 831 | 25 830 |
| TOTAL WEALTH DISTRIBUTED | | | |
| NOTES TO THE VALUE ADDED STATEMENT | | | |
| 1. Salaries, wages and other employment costs | | | |
| Salaries, wages, overtime payments, commissions, bonuses and allowances | | 194 495 | 203 701 |
| Total contributions to medical aid and pension fund | | 37 207 | 47 501 |
| 2. Central and local governments | | | |
| Normal corporate taxation | | 90 036 | 103 884 |
| Rates and taxes paid on properties | | 984 | 815 |
| 3. Additional amounts collected on behalf of central and local governments | | | |
| Customs and excise duties including import surcharges | | 557 749 | 647 262 |
| Value added tax collected on revenue | | 258 591 | 276 373 |
| PAYE deducted from remuneration paid | | 37 006 | 42 908 |
| Withholding taxes | | 10 764 | 3 340 |
| Number of employees | | | |
| | | 740 | 748 |

FIVE-YEAR SUMMARY OF RESULTS

| N\$ 000's | 12 Months 30 June 2014 | 12 Months 30 June 2013 | 12 Months 30 June 2012 | 12 Months 30 June 2011 | 12 Months 30 June 2010 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| CONSOLIDATED STATEMENTS OF FINANCIAL POSITION | | | | | |
| Property, plant and equipment | 874 932 | 827 683 | 799 762 | 668 574 | 474 126 |
| Investment in joint venture | 0 | 13 635 | 118 071 | 121 359 | 116 106 |
| Non-current assets held for sale | 5 925 | 0 | 0 | 0 | 0 |
| Other non-current assets | 11 508 | 12 258 | 6 450 | 17 479 | 15 630 |
| Current assets | 648 834 | 860 598 | 748 238 | 599 310 | 566 531 |
| Total Assets | 1 541 199 | 1 714 174 | 1 672 521 | 1 406 722 | 1 172 393 |
| Issued capital | 1 024 | 1 024 | 1 024 | 1 024 | 1 024 |
| Foreign currency translation reserve | (126) | 0 | 0 | 0 | 0 |
| Retained income | 930 732 | 859 447 | 906 289 | 790 680 | 676 510 |
| Ordinary shareholders' equity | 931 630 | 860 471 | 907 313 | 791 704 | 677 534 |
| Interest-bearing loans and borrowings (non-current) | 8 786 | 9 231 | 265 693 | 185 268 | 5 444 |
| Other non-current liabilities | 203 634 | 171 702 | 143 458 | 124 825 | 119 428 |
| Current liabilities | 397 149 | 672 770 | 356 057 | 304 925 | 369 987 |
| Total equity and liabilities | 1 541 199 | 1 714 174 | 1 672 521 | 1 406 722 | 1 172 393 |
| CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME | | | | | |
| Revenue | 2 316 932 | 2 383 384 | 2 160 067 | 1 797 071 | 1 731 058 |
| Operating expenses | (1 865 601) | (1 883 295) | (1 731 052) | (1 421 757) | (1 428 092) |
| Operating profit | 451 331 | 500 089 | 429 015 | 375 314 | 302 966 |
| Finance costs | (14 932) | (23 648) | (23 233) | (14 281) | (12 075) |
| Finance income | 12 338 | 20 392 | 22 346 | 21 155 | 18 340 |
| Equity loss from joint venture (on-going operations) | (120 341) | (109 002) | (92 147) | (74 867) | (78 372) |
| Equity loss from joint venture (deferred tax asset write down) | 0 | (188 089) | 0 | 0 | 0 |
| Profit before income tax | 328 396 | 199 742 | 335 981 | 307 321 | 230 859 |
| Income tax expense | (122 867) | (126 797) | (114 027) | (96 034) | (71 061) |
| Profit attributable to ordinary shareholders | 205 529 | 72 945 | 221 954 | 211 287 | 159 798 |
| CONSOLIDATED STATEMENTS OF CASH FLOWS | | | | | |
| Cash generated by operations | 502 637 | 706 776 | 363 084 | 401 347 | 383 107 |
| Dividends paid | (134 244) | (119 787) | (106 345) | (97 117) | (91 046) |
| Taxation paid | (102 521) | (105 696) | (109 442) | (81 061) | (73 704) |
| Net cash flow from operating activities | 265 872 | 481 293 | 147 297 | 223 169 | 218 357 |
| Net cash flow applied to investing activities | (258 937) | (287 402) | (204 537) | (324 626) | (247 546) |
| Net cash flow from financing activities | (218 795) | (17 989) | 57 488 | 16 085 | 139 498 |
| Net (decrease) / increase in cash and cash equivalents | (211 860) | 175 902 | 248 | (85 372) | 110 309 |

SUMMARY OF STATISTICS

| | 12 Months 30 June 2014 | 12 Months 30 June 2013 | 12 Months 30 June 2012 | 12 Months 30 June 2011 | 12 Months 30 June 2010 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| ORDINARY SHARE PERFORMANCE | | | | | |
| Weighted average number of shares in issue (000's) | 206 529 | 206 529 | 206 529 | 206 529 | 206 529 |
| Earnings per ordinary share (cents) | 99.5 | 35.3 | 107.5 | 102.3 | 77.4 |
| Headline earnings per ordinary share (cents) | 159.1 | 177.8 | 149.5 | 139.8 | 115.3 |
| Dividends paid per ordinary share (cents) | 65.0 | 58.0 | 51.5 | 47.0 | 44.1 |
| Dividend cover (times) | 1.5 | 0.6 | 2.1 | 2.2 | 1.8 |
| Net asset value per ordinary share (cents) | 451.1 | 416.6 | 439.3 | 383.3 | 328.1 |
| PROFITABILITY AND ASSET MANAGEMENT | | | | | |
| Operating margin (%) | 19.5 | 21.0 | 19.9 | 20.9 | 17.5 |
| Return on total assets (%) | 28.6 | 32.0 | 31.8 | 33.9 | 30.6 |
| Return on ordinary shareholders' funds (%) | 22.9 | 8.3 | 26.1 | 28.8 | 24.8 |
| LIQUIDITY AND LEVERAGE | | | | | |
| Total liabilities to total shareholders' funds (%) | 45.5 | 81.5 | 70.3 | 63.9 | 57.5 |
| Financial gearing ratio (%) | 12.3 | 32.0 | 29.8 | 23.9 | 23.5 |
| Interest cover | 31.1 | 22.0 | 19.4 | 27.8 | 26.6 |
| Current ratio | 1.6 | 1.3 | 2.1 | 2.0 | 1.5 |

DEFINITIONS

Dividend cover: Profit attributable to ordinary shareholders divided by dividends paid in the year.

Net asset value per share: Ordinary shareholders' equity divided by the total number of ordinary shares in issue.

Operating margin: Operating profit expressed as a percentage of revenue.

Total assets: Property, plant and equipment, current and non-current assets.

Return on total assets: Operating profit plus finance income expressed as a percentage of average total assets (excluding investment in joint venture).

Return on ordinary shareholders' funds: Profit attributable to ordinary shareholders expressed as a percentage of average ordinary shareholders' equity.

Total liabilities: Interest-bearing loans and borrowings other current and non-current liabilities. Deferred taxation and income is excluded.

Financial gearing ratio (%): Interest-bearing loans and borrowings expressed as a percentage of ordinary shareholders' equity.

Interest cover: Operating profit plus finance income divided by finance costs.

Current ratio: Current assets divided by current liabilities.

ORDINARY SHARE OF OWNERSHIP

| | Number of Shareholders | % | Number of Shares | % |
|-------------------------|------------------------|--------|------------------|--------|
| HOLDINGS | | | | |
| 1 - 99 | 16 | 1.21 | 771 | 0.00 |
| 100 - 499 | 381 | 28.86 | 88 720 | 0.04 |
| 500 - 999 | 215 | 16.29 | 129 591 | 0.06 |
| 1 000 - 1 999 | 299 | 22.65 | 350 474 | 0.17 |
| 2 000 - 2 999 | 146 | 11.06 | 321 736 | 0.16 |
| 3 000 - 3 999 | 25 | 1.89 | 83 587 | 0.04 |
| 4 000 - 4 999 | 21 | 1.59 | 88 356 | 0.04 |
| 5 000 - 9 999 | 101 | 7.65 | 610 525 | 0.30 |
| 10 000 shares and above | 116 | 8.80 | 204 855 240 | 99.19 |
| | 1 320 | 100.00 | 206 529 000 | 100.00 |
| CATEGORY | | | | |
| Corporate bodies | 30 | 2.27 | 122 830 975 | 59.47 |
| Nominee companies | 27 | 2.05 | 74 761 610 | 36.20 |
| Private individuals | 1 242 | 94.09 | 7 518 803 | 3.64 |
| Trusts | 21 | 1.59 | 1 417 612 | 0.69 |
| | 1 320 | 100.00 | 206 529 000 | 100.00 |

SHAREHOLDER SPREAD

The spread of shares held by non-public and public shareholders was as follows:

| | at 30 June 2014 % | at 30 June 2013 % |
|---|-------------------|-------------------|
| Non - public shareholders | | |
| - holding company | 52.6 | 52.6 |
| - directors and their associates and trustees of the Company's share purchase trust | 0.2 | 0.2 |
| Public shareholders | 47.2 | 47.2 |
| | 100.0 | 100.0 |

MAJOR INDIVIDUAL HOLDINGS

With the exception of nominee holdings, the holding company and Diageo Heineken BV (6.76%), the register of members does not reflect individual beneficial shareholdings at 30 June 2014 in excess of 1% of the total issued capital of the Company.

FINANCIAL REVIEW

Accounting policies

The accounting policies of Namibia Breweries Limited comply with International Financial Reporting Standards (IFRS) and are consistent with those of the previous reporting year.

Revenue

Consolidated revenue decreased by 3% to N\$2 317 million from N\$2 383 million for the year ended 30 June 2014. The decrease in revenue is primarily driven by the challenges in portfolio mix and volume migration to South Africa.

Operating profit

The Group's operating profit for the year ended 30 June 2014 showed a decrease of 10% over the previous year. This translates into an operating margin of 19% compared to 21% in the previous financial year.

Taxation

The taxation charge for the year ended 30 June 2014 was N\$122.9 million while the 2013 financial year showed a slightly higher amount of N\$126.8 million. Accumulated tax losses of the Group's wholly owned South African subsidiary have not been recognised, due to uncertainty regarding the utilisation of the losses.

Profit after tax and earnings per share

Profit attributable to shareholders increased from N\$72.9 million in the previous year to N\$205.5 million in the current year. This represents an increase of 182%. The earnings per share for the year ended 30 June 2014 is 99.5 cents (2013: 35.3 cents).

Financial position

The net debt to equity ratio increased from 1% in the previous financial year to 6% in the current year under review and is still within the prescribed borrowing capacity of the Group.

Namibian market

The Namibian market continues to remain a significant contributor to total revenues and earnings. By successfully supporting its long-term investment strategy NBL has achieved market share growth from 84% to 87%. Tafel Lager continued to spearhead the portfolio growth. Our ready-to-drink (RTD) as well as our soft drinks sales have seen a double digit growth compared to prior year with Vigo having rooted itself in the premium soft drinks market.

South Africa

The South African Joint venture DHN experienced an increase in overall volumes despite a decrease in beer volumes. NBL's share of losses increased compared to the prior year, however taking into account royalties and production margins, NBL continued to make positive returns from the operations of our South African business. Total beer and RTD volumes produced by NBL and sold to DHN were down by 24% and 87% respectively compared to the prior year but in line with our annual strategic plan. The loss from continuing operations recorded from our South African Joint venture DHN was N\$120m, which is N\$11m higher than the previous year. The Group launched Vigo, its new-to-world malt soft drink, in South Africa at the end of the financial year.

Exports (excluding South Africa)

Total beer volumes sold to export markets were up by 4% whereas RTD volumes were down by 36% compared to the prior year. Mozambique and Tanzania have seen good growth. Investments into new markets were made thus introducing more countries to NBL's portfolio. 2014 saw a historic move into China and re-entry into Mauritius with our world class brands, Windhoek Lager and Windhoek Light.

The Export business margins remain small due to initial investment in target markets and are being aggressively pushed in order to establish profitable volumes in the key focus markets.

Cash flows

Net cash in-flow from operating activities decreased from N\$481.3 million in the previous financial year to N\$265.9 million in the current year. This was mainly due to the migration of volumes to South Africa. Net cash flow from investing activities decreased from a net outflow of N\$287.4 in the previous year to N\$258.9 million due to a decrease in investment in DHN (Drinks) (Proprietary) Limited offset by an increase in capital expenditure to replace property, plant and equipment. Net cash flows from financing activities increased from a net outflow of N\$18 million in the previous financial year to N\$218.8 million in the current year. This was mainly due to repayment of our medium term loan facilities as per Annexure A.

APPROVAL OF FINANCIAL STATEMENTS

Directors' responsibility statement

The Company's directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements, comprising the statements of financial position at 30 June 2014, and the statements of comprehensive income, the statements of changes in equity and cash flow statements for the year then ended, and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes and the report of the directors, in accordance with International Financial Reporting Standards and in terms of the Namibian Companies Act.

The directors' responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of these financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

The directors' responsibility also includes maintaining adequate accounting records and an effective system of risk management. The directors have made an assessment of the group and company's ability to continue as a going concern and there is no reason to believe the businesses will not be going concerns in the financial year ahead.

The auditor is responsible for reporting on whether the consolidated annual financial statements and separate parent annual financial statements are fairly presented in accordance with International Financial Reporting Standards and the Companies Act.

Approval of consolidated and separate financial statements

The consolidated and separate financial statements of the company, as indicated above, were approved by the board of directors on 9 October 2014 and signed on their behalf by:

Sven Thieme
Chairman

Hendrik van der Westhuizen
Managing Director

INDEPENDENT AUDITOR'S REPORT

To the members of Namibia Breweries Limited

We have audited the group annual financial statements of Namibia Breweries Limited, which comprise, the consolidated and separate statement of financial position as at 30 June 2014, the consolidated and separate statement of comprehensive income, the consolidated and separate statement of changes in equity and the consolidated and separate statement of cash flows for the year then ended, a summary of significant accounting policies and other explanatory notes and the report of the directors as set out on pages 54 to 102.

Directors' Responsibility for the Financial Statements

The company's directors are responsible for the preparation and fair presentation of these consolidated and separate financial statements in accordance with International Financial Reporting Standards, and in the manner required by the Companies Act in Namibia and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

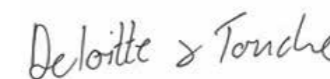
Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting principles used and reasonableness of accounting estimates made by the directors, as well as evaluating the overall financial statements presentation.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of Namibia Breweries Limited as at 30 June 2014 and of its consolidated and separate financial performance and consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards, and in the manner required by the Companies Act in Namibia.



Deloitte & Touche

Registered Accountants and Auditors
Chartered Accountants (Namibia)

J Cronjé
Partner
Windhoek
9 October 2014

Deloitte Building
Maerua Mall Complex
PO Box 47
Jan Jonker Road
Windhoek
Namibia

ICAN practice number: 9407

Regional Executives: LL Bam (Chief Executive),
A Swiegers (Chief Operating Officer), GM Pinnock

Resident Partners: E Tjipuka (Managing Partner),
RH McDonald, J Kock, H de Bruin, J Cronjé, A Akayombokwa

Director: G Brand

REPORT OF THE DIRECTORS

Founded in 1920, Namibia Breweries Limited is principally engaged in the brewing and distribution of beer and is also active in the manufacturing and distribution of soft drinks.

Accounting policies

The accounting policies of Namibia Breweries Limited comply with International Financial Reporting Standards (IFRS) and are consistent with those of the previous financial year.

Financial results

The Group's operating profit for the year ended 30 June 2014 showed a decrease of 10% over the previous financial year. This translates into an operating margin of 19%.

Dividends paid

Details of the ordinary dividends declared, paid and payable in respect of the 2014 financial year are reflected in note 26 to the financial statements.

Dividend declaration

In addition to the interim dividend paid in May 2014, the board of directors has decided to declare a final dividend of 34 cents per ordinary share resulting in a total dividend of 65 cents per ordinary share for the year under review. Payment will be effected to the shareholders of ordinary shares in the books of the company registered at the close of business on 17 October 2014 and will be paid on the 21 November 2014.

Capital expenditure

Capital expenditure for the reporting year amounted to N\$184.1 million (2013: N\$137.6 million).

Issued capital

Full details of the authorised and issued capital of the Company at 30 June 2014 are set out in note 13 to the financial statements. The 92 471 000 unissued shares of the Company are under the control of the Directors in terms of a members' resolution dated 4 December 2013. In terms of the Companies Act, this authority expires at the forthcoming Annual General Meeting at which point the members will accordingly be asked to extend this said authority until the Annual General Meeting to be held on 27 November 2014.

Directorate and secretary

The names of the directors as well as the name and address of the Company's secretary appear on page 6 herein.

Subsidiaries

Details of the Company's subsidiaries are set out in Annexure C of this report.

Holding company

The Company's holding company is NBL Investment Holdings Limited, of which the shareholding is held by Ohlthaver & List Finance and Trading Corporation Limited, Heineken International B.V. ("Heineken") and Diageo Plc ("Diageo"). The Company's ultimate holding company is List Trust Company (Proprietary) Limited.

Events subsequent to reporting date

The directors are not aware of any other significant events subsequent to the reporting date to be accounted for or disclosed in the annual financial statements which significantly affect the financial position of the Group or the results of its operations.

STATEMENTS OF FINANCIAL POSITION

| COMPANY | | | GROUP | |
|------------------|------------------|--|-----------------|------------------|
| at 30 June 2013 | at 30 June 2014 | | at 30 June 2014 | at 30 June 2013 |
| N\$ 000's | N\$ 000's | Notes | N\$ 000's | N\$ 000's |
| | | | | |
| | | ASSETS | | |
| | | Non-current assets | | |
| 826 468 | 844 709 | Property, plant and equipment | 4 | 874 932 |
| 12 244 | 11 494 | Intangible assets | 5 | 11 494 |
| 828 | 29 672 | Investment in subsidiaries | 6 | 0 |
| 13 635 | 0 | Investment in a joint venture | 7 | 0 |
| 14 | 14 | Available-for-sale investments | 8 | 14 |
| 853 189 | 885 889 | | | 886 440 |
| | | Current assets | | |
| 285 890 | 208 807 | Inventories | 9 | 209 571 |
| 306 127 | 389 971 | Trade and other receivables | 10 | 383 322 |
| 266 824 | 49 284 | Cash and cash equivalents | 11 | 55 941 |
| 858 841 | 648 062 | | | 648 834 |
| 0 | 5 925 | Non-current assets held for sale | 12 | 5 925 |
| 1 712 030 | 1 539 876 | | | 1 541 199 |
| | | Total assets | | 1 714 174 |
| | | EQUITY AND LIABILITIES | | |
| | | Equity | | |
| 1 024 | 1 024 | Share capital | 13 | 1 024 |
| 0 | 0 | Foreign currency translation reserve | | (126) |
| 858 121 | 931 542 | Retained earnings | | 930 732 |
| 859 145 | 932 566 | | | 931 630 |
| | | Ordinary shareholders' equity | | 860 471 |
| | | Non-current liabilities | | |
| 9 231 | 8 672 | Interest bearing loans and borrowings | 14 | 8 786 |
| 18 945 | 18 046 | Post employment medical aid and severance pay benefit plan | 15 | 18 046 |
| 152 549 | 185 380 | Deferred taxation liability | 16 | 185 588 |
| 180 725 | 212 098 | | | 212 420 |
| | | Current liabilities | | |
| 266 633 | 106 614 | Interest bearing loans and borrowings | 14 | 105 822 |
| 405 090 | 286 847 | Trade and other payables | 17 | 289 576 |
| 378 | 680 | Derivative financial instruments | 18 | 680 |
| 59 | 1 071 | Income tax payable | | 1 071 |
| 672 160 | 395 212 | | | 397 149 |
| 1 712 030 | 1 539 876 | | | 1 541 199 |
| | | Total equity and liabilities | | 1 714 174 |

STATEMENTS OF COMPREHENSIVE INCOME

| COMPANY | | GROUP | | | GROUP | |
|---------------------------------------|---------------------------------------|-------|---------------------------------------|---------------------------------------|-------|--|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | | for the year ended 30 June 2014 | for the year ended 30 June 2013 | | |
| N\$ 000's | N\$ 000's | Notes | N\$ 000's | N\$ 000's | | |
| 2 383 058 | 2 314 573 | | 2 316 932 | 2 383 384 | 19 | |
| (1 883 041) | (1 861 137) | | (1 865 601) | (1 883 295) | 20 | |
| | | | | | | Revenue |
| 500 017 | 453 436 | | 451 331 | 500 089 | 21 | |
| (23 648) | (14 910) | | (14 932) | (23 648) | 22 | |
| 20 361 | 12 305 | | 12 338 | 20 392 | 23 | |
| (584 372) | (120 341) | | 0 | 0 | 7 | |
| 0 | 0 | | (120 341) | (109 002) | 7 | |
| 0 | 0 | | 0 | (188 089) | 7 | |
| (87 642) | 330 490 | | 328 396 | 199 742 | | |
| | | | | | | Profit/(loss) before income tax |
| (126 670) | (122 825) | | (122 867) | (126 797) | 24 | |
| (214 312) | 207 665 | | 205 529 | 72 945 | | |
| | | | | | | Profit/(loss) for the year |
| | | | | | | Items that may be reclassified subsequently to profit or loss |
| 0 | 0 | | (126) | 0 | | Foreign currency translation reserve "FCTR" |
| (214 312) | 207 665 | | 205 403 | 72 945 | | Total comprehensive income/(loss) for the year attributable to equity holders of the parent |
| (103.8) | 100.6 | | 99.5 | 35.3 | 25.1 | Basic earnings per ordinary share (cents) |

STATEMENTS OF CASH FLOWS

| COMPANY | | GROUP | | | GROUP | |
|---------------------------------------|---------------------------------------|-------|---------------------------------------|---------------------------------------|-------|---|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | | for the year ended 30 June 2014 | for the year ended 30 June 2013 | | |
| N\$ 000's | N\$ 000's | Notes | N\$ 000's | N\$ 000's | | |
| | | | | | | CASH FLOW FROM OPERATING ACTIVITIES |
| 2 517 056 | 2 244 138 | | 2 253 768 | 2 517 070 | | |
| (1 810 265) | (1 739 850) | | (1 751 131) | (1 810 294) | | |
| 706 791 | 504 288 | | 502 637 | 706 776 | 27.1 | |
| | | | | | | |
| (119 787) | (134 244) | | (134 244) | (119 787) | 27.2 | |
| (105 602) | (102 479) | | (102 521) | (105 696) | 27.3 | |
| 481 402 | 267 565 | | 265 872 | 481 293 | | |
| | | | | | | CASH FLOW FROM INVESTING ACTIVITIES |
| 32 861 | 12 305 | | 12 338 | 32 892 | | |
| (293 260) | (104 625) | | (104 625) | (293 260) | | |
| 100 605 | 0 | | 0 | 100 605 | | |
| 0 | (28 844) | | 0 | 0 | | |
| (62 721) | 0 | | 0 | (62 721) | | |
| (74 919) | (155 023) | | (184 181) | (74 919) | | |
| (2 050) | (3 701) | | (3 701) | (2 050) | | |
| 12 051 | 21 232 | | 21 232 | 12 051 | | |
| (287 433) | (258 656) | | (258 937) | (287 402) | | |
| | | | | | | CASH FLOW FROM FINANCING ACTIVITIES |
| (23 648) | (14 910) | | (14 932) | (23 648) | | |
| (7 406) | (211 539) | | (203 863) | (7 281) | | |
| 12 940 | 0 | | 0 | 12 940 | | |
| (18 114) | (226 449) | | (218 795) | (17 989) | | |
| | | | | | | |
| 175 855 | (217 540) | | (211 860) | 175 902 | | |
| 90 969 | 266 824 | | 267 801 | 91 899 | | |
| 266 824 | 49 284 | | 55 941 | 267 801 | 11 | |
| | | | | | | CASH AND CASH EQUIVALENTS AT END OF THE YEAR |

STATEMENTS OF CHANGES IN EQUITY

| | Notes | Issued Capital N\$ 000's | Foreign currency translation reserve | Retained Earnings N\$ 000's | Total N\$ 000's |
|---|-------|--------------------------------|--|-----------------------------------|--------------------|
| GROUP | | | | | |
| Balance at 30 June 2012 | | 1 024 | 0 | 906 289 | 907 313 |
| Profit for the year | | 0 | 0 | 72 945 | 72 945 |
| Other comprehensive income for the year | | 0 | 0 | 0 | 0 |
| Total comprehensive income for the year attributable to equity holders of the parent | | 0 | 0 | 72 945 | 72 945 |
| Dividends to equity holders | 27.2 | 0 | 0 | (119 787) | (119 787) |
| Balance at 30 June 2013 | | 1 024 | 0 | 859 447 | 860 471 |
| Profit for the year | | 0 | 0 | 205 403 | 205 403 |
| Translation of foreign subsidiary | | 0 | (126) | 126 | 0 |
| Total comprehensive income for the year attributable to equity holders of the parent | | 0 | (126) | 205 529 | 205 403 |
| Dividends to equity holders | 27.2 | 0 | 0 | (134 244) | (134 244) |
| Balance at 30 June 2014 | | 1 024 | (126) | 930 732 | 931 630 |
| COMPANY | | | | | |
| Balance at 30 June 2012 | | 1 024 | 0 | 1 192 220 | 1 193 244 |
| Profit for the year | | 0 | 0 | (214 312) | (214 312) |
| Other comprehensive income for the year | | 0 | 0 | 0 | 0 |
| Total comprehensive income for the year attributable to equity holders of the parent | | 0 | 0 | (214 312) | (214 312) |
| Dividends to equity holders | 27.2 | 0 | 0 | (119 787) | (119 787) |
| Balance at 30 June 2013 | | 1 024 | 0 | 858 121 | 859 145 |
| Profit for the year | | 0 | 0 | 207 665 | 207 665 |
| Other comprehensive income for the year | | 0 | 0 | 0 | 0 |
| Total comprehensive income for the year attributable to equity holders of the parent | | 0 | 0 | 207 665 | 207 665 |
| Dividends to equity holders | 27.2 | 0 | 0 | (134 244) | (134 244) |
| Balance at 30 June 2014 | | 1 024 | 0 | 931 542 | 932 566 |

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

1. Reporting entity

Namibia Breweries Limited (the "Company") is a company domiciled in Namibia. The consolidated financial statements of the Company as at and for the year ended 30 June 2013 comprise the Company and its subsidiaries and the Group's interest in Joint Ventures (together referred to as the "Group" and individually as "Group entities").

2. Basis of preparation

(a) Statement of compliance

The Company and Group financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) and the requirements of the Namibian Companies Act.

The financial statements were approved by the Board of Directors on 20 August 2014.

(b) Basis of measurement

The Company and Group financial statements are prepared on the historical cost basis, modified for the fair value treatment of financial instruments.

(c) Functional and presentation currency

These financial statements are presented in Namibia Dollars (NAD), which is the Company's and Group's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. All information presented in NAD has been rounded to the nearest thousand.

(d) Use of estimates and judgements

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the financial statements is included below:

Deferred tax assets

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies. The carrying amount of recognised and unrecognised tax losses are disclosed in note 16 and 24 and management's judgement with regards to the recoverability of deferred tax asset in its joint venture in note 7.

Post employment benefits

The cost of post employment medical benefits is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, medical inflation, expected return on assets and mortality rates. Due to the long term nature of these plans, such estimates are subject to significant uncertainty. Further details are given in note 15.

Severance benefit obligations

Severance pay has been provided for all employees. Actuarial valuations are based on assumptions which include employee turnover, mortality rates, the discount rate, the inflation rate and rates of increases in compensation costs. Further details are given in note 15.

Property, plant, equipment and intangible assets

The Group and Company depreciates and amortises items of property, plant, equipment and intangible assets down to residual value over the useful life of the assets. Management makes and applies assumptions about the expected useful life and residual value of these assets in determining the annual depreciation charge. Further details are given in the accounting policy note on depreciation.

In particular management have assumed a depreciation rate of 20% (2013: 25%) on returnable containers, this being management's best estimate of breakage rate and useful life. The majority of returnable containers are with customers and the estimate of cost along with the corresponding returnable deposit liability is based on management's judgement. Any change to these assumptions could have a significant impact on both the asset and corresponding liability.

2. Basis of preparation (continued)

Recoverability of investment in Jointly controlled entity

The Company's investment in the jointly controlled entity is carried at cost less impairment. Up to 2012, the recoverability of the investment was determined using discounted cash flow valuation model techniques. The inputs into this model were taken from externally computed values and rates, where this was not possible, management applied judgement in determining the inputs. Such inputs included, but were not limited to, anticipated future industry growth, portfolio growth rates and internally computed discount rates which take into account the Group's weighted average cost of capital. During 2013, the directors re-evaluated the value of the DHN investment and have considered this to approximate the company's share of DHN's net asset value at year end. This judgement and valuation technique was reconfirmed in the current year. Changes in the assumptions impacting expected future cash generation could affect the recoverability of the valuation of the investment in the jointly controlled entity.

The Directors have also considered the recoverability of the deferred tax asset in DHN as in the previous year and continue with the view to impair the Group's full portion of the deferred tax asset. Should circumstances change this judgement may also change with consequential impact to the financial statements.

See note 7 for further details on these key assumptions.

3. Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in the Company's and Group's financial statements.

(a) Basis of consolidation

(i) Subsidiaries

Subsidiaries are those entities over whose financial and operating policies the Group has the power to exercise control, so as to obtain benefits from their activities. In assessing control potential voting rights that presently are exercisable are taken into account. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases. The financial statements of the subsidiaries are prepared for the same reporting year as the parent company, using consistent accounting policies.

Investment in subsidiaries are shown at cost in the Company's financial statements.

(ii) Jointly controlled entities

The Group's interest in jointly controlled entities are accounted for using the equity method of accounting. Under the equity method, the interest in a jointly controlled operation is carried in the statement of financial position at cost plus post acquisition changes in the Group's net share of the assets. The statement of comprehensive income reflects the share of the results of the operations of the jointly controlled entity. Profits and losses resulting from transactions between the Group and the jointly controlled operation are eliminated to the extent of the interest in the jointly controlled entity.

(iii) Transactions eliminated on consolidation

Intra-group balances and transactions and any unrealised income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated financial statements. Unrealised gains from transactions with equity accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent there is no evidence of impairment.

(b) Foreign currency

Transactions denominated in foreign currencies are initially recorded at the functional currency rate ruling at the transaction date. Monetary assets and liabilities denominated in foreign currencies are re-translated at the functional currency rate of exchange ruling at the reporting date. All differences are taken to profit or loss. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

(c) Property, plant and equipment

(i) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of material and direct labour and other costs directly attributable to bringing the asset to a working condition for its intended use.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognised in profit or loss.

3. Significant accounting policies (continued)

(c) Property, plant and equipment (continued)

(ii) Subsequent costs

Subsequent expenditure relating to an item of property, plant and equipment is capitalised when it is probable that future economic benefits from the use of the asset will be increased and its cost can be reliably measured. All other subsequent expenditure is recognised as an expense in the period in which it is incurred.

(iii) Depreciation

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each of the items of property, plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful life's unless it is reasonably certain that the Group and Company will obtain ownership by the end of the lease term.

The depreciation rates for the current and comparative periods are as follows:

| | 2014 | 2013 |
|------------------------------|---------|---------|
| Freehold buildings | 2 - 12% | 2 - 12% |
| Leasehold land and buildings | 4% | 4% |
| Plant and machinery | 4 - 20% | 4 - 20% |
| Vehicles | 20% | 20% |
| Furniture and equipment | 10% | 10% |
| Returnable containers | 20% | 25% |

The asset's residual values, useful lives and methods of depreciation are reviewed, and adjusted if appropriate, at each financial year-end. Land is not depreciated. The carrying values are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset is included in profit or loss in the year the asset is derecognised. Depreciation is not provided on assets during the time of construction.

(d) Intangible assets

(i) Research and development

Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, and expenditure on internally generated goodwill and brands is recognised in profit or loss as an expense as incurred.

Expenditure on development activities, whereby research findings are applied to a plan or design for the production of new or substantially improved products and processes, is capitalised if the product or process is technically feasible, costs can be reliably measured, future economic benefits are feasible and the Group or Company intends to and has sufficient resources to complete development and to use or sell the asset. The expenditure capitalised includes the cost of materials, direct labour and an appropriate proportion of overheads. Other development expenditure is recognised in profit or loss as an expense as incurred.

Capitalised development expenditure is measured at cost less accumulated amortisation and impairment losses.

(ii) Other intangible assets

Other intangible assets acquired by the Group or Company, which have finite useful lives, are measured at cost less accumulated amortisation and impairment losses.

(iii) Subsequent expenditure

Subsequent development expenditure on capitalised intangible assets is capitalised only when it increases the future economic benefit embodied in the specific assets to which it relates. All other subsequent expenditure is expensed as incurred.

(iv) Amortisation

The useful lives of intangible assets are assessed to be either finite or infinite. Intangible assets with finite lives are amortised on a straight line basis over the estimated useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. Intangible assets with indefinite useful lives are tested for impairment annually and are not amortised. If the carrying amount exceeds the recoverable amount, an impairment loss will be recognised. Amortisation and impairment charges on intangible assets are charged to profit or loss. If an intangible asset with an indefinite life has changed to a finite life the change is made on a prospective basis. See Annexure B for amortisation rates.

3. Significant accounting policies (continued)

(e) Leased assets

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the Group or Company.

Operating leases are those leases which do not fall within the scope of the above definition. Payments made under leases are recognised in profit or loss on a straight line basis over the term of the lease.

(f) Non-current assets held for sale

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset is available for immediate sale in its present condition. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

A non-current asset is not depreciated while it is classified as held for sale

(g) Inventories

Inventories are carried at the lower of cost and net realisable value. The cost of inventories comprises all costs of purchase, conversion and other costs incurred in bringing the inventories to their present location and condition, and is determined as follows:

Raw materials, merchandise and consumable stores:

- Purchase cost on the weighted average basis.

Finished goods and work in progress:

- Cost of direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity but excluding borrowing costs.

Obsolete, redundant and slow moving inventories are identified on a regular basis and are written down to their estimated net realisable values.

Net realisable value is the estimated selling price in the ordinary course of the business, less estimated costs of completion and the estimated costs necessary to make the sale.

(h) Impairment

(i) Financial assets

A financial asset not carried at fair value through profit or loss, is assessed at each reporting date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if objective evidence indicates that one or more events have had a negative effect on the estimated future cash flows of the assets that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between the carrying amount, and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. An impairment loss in respect of an available-for-sale financial asset is calculated by reference to its fair value.

All impairment losses are recognised in profit or loss. Any cumulative loss in respect of an available-for-sale financial asset recognised previously in equity is transferred to profit or loss.

An impairment loss is reversed if the reversal can be related objectively to an event occurring after the impairment loss was recognised. Impairment loss reversals are recognised in profit or loss except for impairment reversals of available-for-sale equity securities which are recognised in other comprehensive income.

(ii) Non-financial assets

The carrying amounts of the Company's and the Group's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

3. Significant accounting policies (continued)

(h) Impairment (continued)

(ii) Non-financial assets (continued)

An impairment loss is recognised if the carrying amount of an asset or its cash-generating unit exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss.

An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

(i) Financial instruments

(i) Non-derivative financial instruments

Non-derivative financial instruments comprise trade and other receivables, cash and cash equivalents, interest-bearing borrowings, trade and other payables.

Non-derivative financial instruments are recognised initially at fair value plus, for instruments not at fair value through profit and loss, any directly attributable transaction costs. Subsequent to initial recognition, non-derivative financial instruments are measured as described below.

Accounting for finance income and costs is discussed in note 3(k) and 3(l).

All regular way purchases and sales of financial assets are recognised on the trade date i.e. the date that the Company and Group commits to purchase the asset.

(ii) Financial assets or liabilities at fair value through profit or loss

Included in this category are derivative financial instruments. Financial assets or liabilities classified as at fair value through profit or loss, are subsequent to initial recognition, measured at fair value with changes in fair value recognised in profit or loss.

(iii) Loans and receivables

Included in this category are the loans to the share purchase trust as well as to holding company and fellow subsidiaries. Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are carried at amortised cost using the effective interest method. Amortised cost is computed as the amount initially recognised minus principle repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between the initially recognised amount and the maturity amount. This calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums and discounts. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

(iv) Trade and other receivables

Trade receivables, which generally have 30-60 day terms, are subsequent to initial recognition, recognised at amortised cost, less impairment losses.

(v) Cash and cash equivalents

For the purpose of the statements of cash flows, cash and cash equivalents comprise cash on hand, deposits held on call with banks, net of bank overdrafts, all of which are available for use by the Company and Group unless otherwise stated.

(vi) Interest bearing loans and borrowings

Included in this category are long and medium term financing and short term borrowings. Non-derivative financial liabilities are recognised at amortised cost, using the effective interest method.

Interest-bearing bank loans and overdrafts are recorded at the value of proceeds received, net of direct issue costs. Finance charges are accounted for on an accrual basis and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

(vii) Derecognition of financial assets and liabilities

Financial assets - A financial asset is derecognised where the rights to receive cash flows from the asset have expired.

Financial liabilities - A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

3. Significant accounting policies (continued)

(i) Financial instruments (continued)

(viii) Non-interest bearing financial liabilities

Non-interest bearing financial liabilities are recognised at amortised cost.

(j) Provisions

Provisions are recognised when the Company or Group has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will be required to settle the obligation, and a reliable estimate can be made for the amount of the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects the current market assessments of the time value of money and the risks specific to the liability.

A provision for restructuring is recognised when the Company and Group has approved a detailed and formal restructuring plan, and the restructuring has either commenced or has been announced publicly. Future operating losses are not provided for.

(k) Revenue

Revenue comprises royalty and rental income and the sales of beer, soft drinks and by-products, less indirect taxes, excise duty and discounts.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company or Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

(i) Sale of Goods

Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, recovery of the consideration is probable, the associated costs can be estimated reliably, there is no continuing management involvement with the goods, and the amount of revenue can be measured reliably.

(ii) Rental income

Rental income is recognised on a straight-line basis over the term of the lease.

(iii) Royalty income

Royalty income is recognised on an accrual basis in accordance with the substance of the relevant agreement.

(l) Finance income

Finance income comprises interest income on funds. Interest income is recognised in the year as it accrues in profit or loss, using the effective interest method.

(m) Finance costs

Finance costs comprise interest expense on borrowings. Borrowing costs are recognised in profit or loss using the effective interest method. Finance costs on qualifying assets are capitalised.

(n) Income tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in profit or loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in other comprehensive income.

Current tax comprises tax payable calculated on the basis of the expected taxable income for the year, using the tax rates and tax laws enacted or substantively enacted at the reporting date and any adjustment of tax payable for previous years.

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax is not recognised for the following temporary differences:

- The initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- Investments in subsidiaries and jointly controlled entities to the extent that it is probable that the temporary differences will not reverse in the foreseeable future; and
- Taxable temporary differences arising on the initial recognition of goodwill.

The carrying amount of deferred tax assets are reviewed at each reporting date to determine that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

3. Significant accounting policies (continued)

(n) Income tax (continued)

Deferred tax assets and deferred liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

(o) Value added tax

Revenues, expenses and assets are recognised net of the amount of value added tax except:

- Where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of value added tax included.

The net amount of value added tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

(p) Earnings per share

The calculation of earnings per share is based on earnings attributable to ordinary shareholders. Account is taken of the weighted average number of ordinary shares in issue for the period during which they have participated in the income of the Group. The Group has no dilutive potential ordinary shares.

Earnings is defined as the profit for the year after taxation and non-controlling interest.

(q) Employee benefits

(i) Short term benefits

The cost of all short term employee benefits is recognised during the period in which the employee renders the related service, on an undiscounted basis. A liability is recognised for the amount expected to be paid if the Company or Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(ii) Retirement benefits

The policy of the Group and Company is to provide retirement benefits for its employees. The contribution paid by the Group and Company to fund obligations for the payment of retirement benefits are recognised as an expense in profit or loss when they are due. The Ohlthaver & List Retirement Fund, which is a defined contribution fund, covers all the Group's employees and is governed by the Pension Funds Act.

(iii) Equity compensation benefits

The Group and Company grants share options to certain employees under an employee share plan controlled by the ultimate holding company.

(iv) Post employment medical benefits

The Group and Company provides for post employment healthcare benefits to qualifying employees and retired personnel by subsidising a portion of their medical aid contributions. This scheme operates as a defined benefit plan and the cost of providing benefits under the plan is determined using the projected credit unit method.

Actuarial gains and losses are recognised in profit or loss in full. The past service cost is recognised as an expense on a straight line basis over the average period until the benefits become vested. If the benefits are already vested immediately following the introduction of, or changes to pension plan, past service cost is recognised as an expense immediately.

The entitlement to the benefits is usually based on the employee remaining in service up to retirement age and completing a minimum service period.

(v) Severance benefit obligation

In accordance with the Namibia Labour Act, 2007, severance benefits are payable to an employee, if the employee is dismissed, dies while employed or resigns/retires on reaching the age of 65 years. The obligation for severance benefits to current employees is actuarially determined in respect of all Group employees and is provided for in full. The cost of providing benefits is determined using the projected-unit-credit method, with actuarial valuations being carried out at the end of each reporting period. The movement for the year is recognised in profit or loss in the year in which it occurs.

3. Significant accounting policies (continued)

(r) Operating segment

The Chief Operating Decision Maker reviews the financial results of the Group as a whole. Therefore the Group, in terms of IFRS 8, only has one segment. Further divisional information has been provided as additional information.

The Group's operations are located in Namibia. The Group's products are sold on the local market and are exported to South Africa and other African countries.

(s) New and amended IFRS and IFRIC interpretations adopted

The Group and Company has adopted the following new and amended IFRS and IFRIC interpretations during the year. Adoption of these revised standards and interpretations did not have any effect on the financial performance or position of the Group and company. .

Adoption of new and revised Standards and Interpretations effective in current year:

The following Standards and Interpretations issued by the International Financial Reporting Interpretations Committee are effective for the current year:

| New/Revised International Financial Reporting Standards | Issued/ Revised | Effective for annual periods beginning on or after | |
|---|---|---|--|
| IFRS 7 | Amendments related to the offsetting of assets and liabilities | December 2011 | Annual periods beginning on or after 1 January 2013 and interim periods within those periods |
| IFRS 1 | Amendments resulting from Annual Improvements 2009-2011 Cycle (repeat application, borrowing costs) | May 2012 | Annual periods beginning on or after 1 January 2013 |
| IFRS 10 | Amendments for investment entities | June 2012 | Annual periods beginning on or after 1 January 2013 |
| IFRS 11 | Amendments to disclosure of interests in other entities | June 2012 | Annual periods beginning on or after 1 January 2013 |
| IFRS 12 | Amendments for investment entities | June 2012 | Annual periods beginning on or after 1 January 2013 |
| IFRS 13 | IFRS 13 <i>Fair value measurement</i> issued | May 2011 | Annual periods beginning on or after 1 January 2013 |
| IFRS 13 | Amendments resulting from Annual Improvements 2010-2012 Cycle (short-term receivables and payables) | December 2013 | Amendments to basis for conclusions only |
| IAS 1 | Amendments resulting from Annual Improvements 2009-2011 Cycle (comparative information) | May 2012 | Annual periods beginning on or after 1 January 2013 |
| IAS 16 | Amendments resulting from Annual Improvements 2009-2011 Cycle (servicing equipment) | May 2012 | Annual periods beginning on or after 1 January 2013 |
| IAS 19 | IAS 19 <i>Employee Benefits</i> (amended 2011) issued | June 2011 | Annual periods beginning on or after 1 January 2013 |
| IAS 32 | Amendments resulting from Annual Improvements 2009-2011 Cycle (tax effect of equity distributions) | May 2012 | Annual periods beginning on or after 1 January 2013 |
| IAS 34 | Amendments resulting from Annual Improvements 2009-2011 Cycle (interim reporting of segment assets) | May 2012 | Annual periods beginning on or after 1 January 2013 |

The adoptions of the above Standards and Interpretations have resulted in a number of changes in presentation and disclosure. The revised Standards and Interpretations had no impact on the reported results or financial position of the company.

RECENT AMENDMENTS

The following table contains effective dates of IFRS's and recently revised IAS's, issued but not effective, which have not been early adopted by the company and that might affect future financial periods:

| New/Revised International Financial Reporting Standards | Issued/ Revised | Effective for annual periods beginning on or after | |
|---|--|---|--|
| IFRS 2 | Amendments resulting from Annual Improvements 2010-2012 Cycle - <i>definition of 'vesting condition'</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IFRS 3 | Amendments resulting from Annual Improvements 2010-2012 Cycle - <i>accounting for contingent consideration</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IFRS 3 | Amendments resulting from Annual Improvements 2011-2013 Cycle - <i>scope exception for joint ventures</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IFRS 7 | Financial Instruments: Disclosure - <i>Deferral of mandatory effective date of IFRS 9 and endments to transition disclosures</i> | December 2011 | 1 January 2015 |

| New/Revised International Financial Reporting Standards (continued) | | Issued/ Revised | Effective for annual periods beginning on or after |
|---|--|--------------------|---|
| IFRS 7 | Additional hedge accounting disclosures (and consequential amendments) resulting from the introduction of the hedge accounting chapter in IFRS 9 | November 2013 | Applies when IFRS 9 is applied (At the time of issue of the revised version of IFRS 9 including the hedge accounting chapter, IFRS 9 had no stated mandatory effective date, see below) |
| IFRS 8 | Amendments resulting from Annual Improvements 2010-2012 Cycle - <i>aggregation of segments, reconciliation of segment assets</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IFRS 9 | Financial Instruments - <i>Original issue (Classification and measurement of financial assets)</i> | July 2014 | Annual periods beginning on or after 1 January 2018 |
| IFRS 9 | Financial Instruments - <i>Original issue (Classification and measurement of financial assets)</i> | July 2014 | Annual periods beginning on or after 1 January 2018 |
| IFRS 9 | Financial Instruments - <i>Deferral of mandatory effective date of IFRS 9 and amendments to transition disclosures</i> | July 2014 | Annual periods beginning on or after 1 January 2018 |
| IFRS 9 | Reissue to incorporate a hedge accounting chapter and permit the early application of the requirements for presenting in other comprehensive income the 'own credit' gains or losses on financial liabilities designated under the fair value option without early applying the other requirements of IFRS 9 | July 2014 | Annual periods beginning on or after 1 January 2018 |
| IFRS 10 | Consolidated Financial Statements - <i>Amendments for investment entities</i> | October 2012 | 1 January 2014 |
| IFRS 11 | Amendments regarding the accounting for acquisitions of an interest in a joint operation | May 2014 | Annual periods beginning on or after 1 January 2016 |
| IFRS 12 | Disclosure of Interests in Other Entities - <i>Amendments for investment entities</i> | October 2012 | 1 January 2014 |
| IFRS 13 | Amendments resulting from Annual Improvements 2011-2013 Cycle - <i>scope of the portfolio exception in paragraph 52</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IFRS 14 | Regulatory Deferral Accounts | January 2014 | Applies to an entity's first annual IFRS financial statements for a period beginning on or after 1 January 2016 |
| IFRS 15 | Revenue from Contracts with Customers | May 2014 | Applies to an entity's first annual IFRS financial statements for a period beginning on or after 1 January 2017 |

| New/Revised International Financial Reporting Standards (continued) | | Issued/ Revised | Effective for annual periods beginning on or after |
|--|---|--------------------|---|
| IAS 16 | Amendments regarding the clarification of acceptable methods of depreciation and amortisation | May 2014 | Annual periods beginning on or after 1 January 2016 |
| IAS 16 | Amendments bringing bearer plants into the scope of IAS 16 rather than IAS 41 | June 2014 | Annual periods beginning on or after 1 January 2016 |
| IAS 19 | Amended to clarify the requirements that relate to how contributions from employees or third parties that are linked to service should be attributed to periods of service | November 2013 | Annual periods beginning on or after 1 July 2014 |
| IAS 24 | Amendments resulting from Annual Improvements 2010-2012 Cycle - <i>management entities</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IAS 27 | Separate Financial Statements: Amendments for investment entities | October 2013 | Annual periods beginning on or after 1 January 2014 |
| IAS 27 | Amendments reinstating the equity method as an accounting option for investments in subsidiaries, joint ventures and associates in an entity's separate financial statements | August 2014 | Annual periods beginning on or after 1 January 2016 |
| IAS 32 | Financial Instruments: Presentation - <i>to clarify certain aspects because of diversity in application of the requirements on offsetting</i> | December 2011 | 1 January 2014 |
| IAS 36 | Amendments arising from Recoverable Amount Disclosures for Non-Financial Assets | May 2013 | Annual periods beginning on or after 1 January 2014 |
| IAS 38 | Amendments resulting from Annual Improvements 2010-2012 Cycle - <i>proportionate restatement of accumulated depreciation on revaluation</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IAS 38 | Amendments regarding the clarification of acceptable methods of depreciation and amortisation | May 2014 | Annual periods beginning on or after 1 January 2016 |
| IAS 39 | Amendments to permit an entity to elect to continue to apply the hedge accounting requirements in IAS 39 for a fair value hedge of the interest rate exposure of a portion of a portfolio of financial assets or financial liabilities when IFRS 9 is applied, and to extend the fair value option to certain contracts that meet the 'own use' scope exception | July 2014 | Annual periods beginning on or after 1 January 2018 |
| IAS 40 | Amendments resulting from Annual Improvements 2011-2013 Cycle - <i>interrelationship between IFRS 3 and IAS 40</i> | December 2013 | Annual periods beginning on or after 1 July 2014 |
| IAS 41 | Amendments bringing bearer plants into the scope of IAS 16 | June 2014 | Annual periods beginning on or after 1 January 2016 |
| New/Revised International Financial Reporting Interpretations Committee Interpretations issued but not yet effective | | Issued/ Revised | Effective for annual periods beginning on or after |
| IFRIC 21 | Levies | May 2013 | Annual periods beginning on or after 1 January 2014 |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 4. PROPERTY, PLANT AND EQUIPMENT | | | |
| At cost | | | |
| 144 154 | 148 087 | 176 931 | 144 154 |
| 3 892 | 3 892 | 6 050 | 6 050 |
| 878 830 | 960 790 | 960 790 | 878 830 |
| 62 723 | 64 809 | 65 069 | 62 723 |
| 43 480 | 46 616 | 46 669 | 43 480 |
| 168 605 | 206 059 | 206 059 | 168 605 |
| 35 628 | 9 227 | 9 227 | 35 628 |
| 1 337 312 | 1 439 480 | 1 470 795 | 1 339 470 |
| Accumulated depreciation and impairment losses | | | |
| 27 573 | 28 392 | 28 392 | 27 573 |
| 2 175 | 2 656 | 3 665 | 3 119 |
| 340 746 | 388 602 | 388 602 | 340 746 |
| 35 551 | 37 781 | 37 859 | 35 551 |
| 26 348 | 30 782 | 30 788 | 26 348 |
| 78 451 | 106 558 | 106 557 | 78 450 |
| 510 844 | 594 771 | 595 863 | 511 787 |
| Carrying value | | | |
| 116 581 | 119 695 | 148 539 | 116 581 |
| 1 717 | 1 236 | 2 385 | 2 931 |
| 538 084 | 572 188 | 572 188 | 538 084 |
| 27 172 | 27 028 | 27 210 | 27 172 |
| 17 132 | 15 834 | 15 881 | 17 132 |
| 90 154 | 99 501 | 99 502 | 90 155 |
| 35 628 | 9 227 | 9 227 | 35 628 |
| 826 468 | 844 709 | 874 932 | 827 683 |
| Movement of property, plant and equipment has been detailed in Annexure B. | | | |
| Leased assets | | | |
| Included above are leased vehicles under a number of finance lease agreements, details of which are set out below: | | | |
| Vehicles | | | |
| 24 851 | 24 699 | 24 699 | 24 851 |
| (9 029) | (9 574) | (9 574) | (9 029) |
| 15 822 | 15 125 | 15 125 | 15 822 |
| The leased assets are encumbered in terms of finance lease agreements (see notes 14 & 29). | | | |
| Land and buildings | | | |
| The Group's land and buildings are not encumbered. Details of the Group's land and leasehold land and buildings are maintained at the registered office of the Company. | | | |
| Refer to note 14 in respect of secured leased assets and moveable assets. | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 5. INTANGIBLE ASSETS | | | |
| At cost | | | |
| 11 016 | 11 016 | 11 016 | 11 016 |
| 0 | 2 000 | 2 000 | 0 |
| 8 272 | 9 917 | 9 917 | 8 272 |
| 19 288 | 22 933 | 22 933 | 19 288 |
| Accumulated amortisation | | | |
| 3 243 | 5 447 | 5 447 | 3 243 |
| 0 | 0 | 0 | 0 |
| 3 801 | 5 992 | 5 992 | 3 801 |
| 7 044 | 11 439 | 11 439 | 7 044 |
| Carrying value | | | |
| 7 773 | 5 569 | 5 569 | 7 773 |
| 0 | 2 000 | 2 000 | 0 |
| 4 471 | 3 925 | 3 925 | 4 471 |
| 12 244 | 11 494 | 11 494 | 12 244 |
| Movement of intangible assets has been detailed in Annexure B. | | | |
| 6. INVESTMENT IN SUBSIDIARIES (ANNEXURE C) | | | |
| 988 | 29 832 | 29 832 | 988 |
| (582) | (1 028) | (1 028) | (582) |
| 406 | 28 804 | 28 804 | 406 |
| 0 | 0 | 0 | 0 |
| 406 | 28 804 | 28 804 | 406 |
| (422) | (868) | (868) | (422) |
| 828 | 29 672 | 29 672 | 828 |
| 406 | 28 804 | 28 804 | 406 |
| Aggregated losses of subsidiaries amounted to N\$38.6 million (2013 N\$36.3 million). Income earned by subsidiaries for the year amounted to N\$0.3 million (2013: N\$0.3 million). | | | |
| The loans are interest free and have no fixed repayment terms. | | | |
| During the current year the company acquired Hallie Investments (Proprietary) Limited for N\$28.8 million. The only significant asset is a property. | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 7. INVESTMENT IN A JOINT VENTURE | | | |
| 598 007 | 644 507 | 644 507 | 598 007 |
| (584 372) | (704 713) | 0 | 0 |
| 0 | 60 206 | 60 206 | 0 |
| 0 | 0 | (704 713) | (584 372) |
| 13 635 | 0 | 0 | 13 635 |
| Disclosed as | | | |
| 13 635 | 0 | 0 | 13 635 |
| 13 635 | 0 | 0 | 13 635 |
| Included in accumulated equity-accounted losses from on-going operations is an impairment of the loan to DHN Drinks (Pty) Ltd amounting to N\$60.2 million. The loan was impaired as management considers it probable that the loan will be converted to additional share capital in DHN to offset losses incurred by DHN during 2014. See note 29. | | | |
| The loan to the Joint Venture was unsecured and bears interest at JIBAR +2% and has no fixed repayment terms. | | | |
| Trade receivables from the Joint Venture are disclosed in note 10. | | | |
| The summarised financial information of material joint ventures at 30 June and for the years then ended is as follows: | | | |
| Summarised Statement of Financial Position | | | |
| Current assets | | 1 024 000 | 891 000 |
| Non-current assets | | 356 000 | 344 000 |
| | | 1 380 000 | 1 235 000 |
| Current liabilities | | 1 428 000 | 800 600 |
| | | 1 428 000 | 800 600 |
| Revenue | | 4 552 411 | 4 222 042 |
| Net interest expense | | (42 219) | (87 280) |
| Other income and expenses | | (5 308 500) | (5 111 527) |
| Loss before income tax | | (798 308) | (976 765) |
| Income tax expense | | 0 | (473 570) |
| Loss from continuing operations | | (798 308) | (1 450 335) |
| Total comprehensive loss | | (798 308) | (1 450 335) |
| Royalties received from joint venture | | 72 508 | 70 456 |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 8. AVAILABLE-FOR-SALE INVESTMENTS | | | |
| Unlisted investments | | | |
| 14 | 14 | 14 | 14 |
| L&T Ventures (Proprietary) Limited | | | |
| 14 | 14 | 14 | 14 |
| Directors' valuation of unlisted investments | | | |
| 9. INVENTORIES | | | |
| 72 696 | 48 097 | 48 097 | 72 696 |
| 18 501 | 18 099 | 18 099 | 18 501 |
| 119 768 | 64 752 | 65 516 | 119 768 |
| 73 785 | 76 191 | 76 191 | 73 785 |
| 1 140 | 1 668 | 1 668 | 1 140 |
| 285 890 | 208 807 | 209 571 | 285 890 |
| On 30 June 2014 the impairment to inventories amounted to N\$5.2 million (2013: N\$5.1 million) . The impairment is included in operating expenses in the income statement and is mainly due to redundant spares. | | | |
| 10. TRADE AND OTHER RECEIVABLES | | | |
| 135 941 | 162 501 | 163 567 | 135 994 |
| (725) | (563) | (563) | (725) |
| 89 816 | 146 658 | 147 079 | 90 543 |
| 3 998 | 9 830 | 1 853 | 3 998 |
| 20 423 | 11 138 | 11 138 | 20 423 |
| 32 805 | 18 547 | 18 389 | 32 805 |
| 249 | 13 497 | 13 497 | 249 |
| 13 300 | 10 530 | 10 530 | 13 300 |
| 5 416 | 10 100 | 10 100 | 5 416 |
| 4 904 | 7 733 | 7 732 | 4 904 |
| 306 127 | 389 971 | 383 322 | 306 907 |
| Trade receivables is shown net of impairment of N\$0.6 million (2013: N\$0.7 million) for both Group and Company. The impairment is included in operating expenses in profit or loss. | | | |
| Trade receivables are non-interest bearing and are generally on 30-60 days' terms. | | | |
| Trade receivables are pledged as security for the medium term loan disclosed in note 14 and annexure A. | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 10. TRADE AND OTHER RECEIVABLES (Continued) | | | |
| Movement in the allowance account for impairment losses: | | | |
| (5 506) | (725) | (725) | (5 506) |
| (632) | (575) | (575) | (632) |
| 4 588 | 14 | 14 | 4 588 |
| 825 | 723 | 723 | 825 |
| (725) | (563) | (563) | (725) |
| Analysed as follows: | | | |
| (725) | (563) | (563) | (725) |
| (725) | (563) | (563) | (725) |
| In determining the recoverability of a trade receivable, the Company and Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date. See also note 30.3 | | | |
| The concentration of credit risk is limited and is fully detailed in note 31.3. The directors believe that there is no further credit provision required in excess of the allowance for doubtful debts. | | | |
| The impairment recognised represents the difference between the carrying amount of these trade receivable and the present value of the expected liquidation proceeds. The group does not hold any collateral over these balances. | | | |
| 11. CASH AND CASH EQUIVALENTS | | | |
| 37 379 | 47 248 | 53 185 | 37 637 |
| 229 445 | 2 036 | 2 756 | 230 164 |
| 266 824 | 49 284 | 55 941 | 267 801 |
| The carrying amount of these assets approximate their fair value. | | | |
| 12. NON-CURRENT ASSETS HELD FOR SALE | | | |
| The major classes of assets and liabilities comprising the disposal group classified as held for sale are as follows: | | | |
| Non-current assets held for sale: | | | |
| 0 | 5 925 | 5 925 | 0 |
| 0 | 5 925 | 5 925 | 0 |

Included in non-current assets held for sale are Camelthorn Brewing assets. The brewing assets were classified as held for sale on 30 April 2014 as the company intends to dispose of these assets within the next 12 months.

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 13. SHARE CAPITAL | | | |
| Ordinary - Authorised | | | |
| 299 000 000 shares of no par value (2013 - 299 000 000) | | | |
| Ordinary - Issued | | | |
| 1 024 | 1 024 | 1 024 | 1 024 |
| 206 529 000 shares of no par value (2013 - 206 529 000). All shares issued are fully paid. | | | |
| The 92 471 000 unissued shares of the Company are under the control of the Directors in terms of a members' resolution dated 5 December 2013. In terms of the Companies Act, this authority expires at the forthcoming Annual General Meeting. Members will accordingly be asked to extend this said authority until the Annual General Meeting to be held in 2014. The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share on meetings of the company. | | | |
| 14. INTEREST-BEARING LOANS AND BORROWINGS | | | |
| This note provides information about the contractual terms of the Company and Group's interest-bearing loans and borrowings. For more information about the exposure to interest rate risk, see Annexure A. | | | |
| Non-current liabilities | | | |
| Secured | | | |
| 9 231 | 8 672 | 8 786 | 9 231 |
| 9 231 | 8 672 | 8 786 | 9 231 |
| Current liabilities | | | |
| Secured | | | |
| 260 000 | 100 000 | 100 000 | 260 000 |
| 422 | 868 | 0 | 0 |
| 6 211 | 5 746 | 5 822 | 6 211 |
| 266 633 | 106 614 | 105 822 | 266 211 |

For terms and conditions relating to related party receivables, refer to Note 29 and Annexure A.

| COMPANY | | GROUP | |
|--|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 15. RETIREMENT BENEFIT INFORMATION | | | |
| 15.1 Retirement fund | | | |
| The total value of contributions to the Ohlthaver & List Retirement Fund during the period amounted to: | | | |
| 12 719 | 9 690 | 9 690 | 12 719 |
| 18 447 | 14 522 | 14 522 | 18 447 |
| 31 166 | 24 212 | 24 212 | 31 166 |
| Members | | | |
| Employer contributions | | | |
| This is a defined contribution plan and is regulated by the Pension Fund Act. The fund is valued at intervals of not more than three years. The fund was valued by an independent consulting actuary at 30 June 2014 and its assets were found to exceed its actuarially calculated liabilities. | | | |
| 15.2 Post employment medical aid benefit plan | | | |
| 9 300 | 10 609 | 10 609 | 9 300 |
| 739 | 787 | 787 | 739 |
| 1 248 | (1 773) | (1 773) | 1 248 |
| (678) | (741) | (741) | (678) |
| 10 609 | 8 882 | 8 882 | 10 609 |
| Balance at the beginning of the year | | | |
| Interest cost | | | |
| Actuarial (gain)/loss | | | |
| Benefits paid | | | |
| Non-current balance at the end of the year | | | |
| The Ohlthaver & List group provides for post employment medical aid benefits in respect of retired employees. The present value of the provision at 30 June 2014, as determined by using projected unit credit method was N\$8.8 million (2013: N\$10.6 million). | | | |
| The principal actuarial assumptions used in determining post employment medical aid benefit obligations for the Group's plan are as follows: | | | |
| 7.70% | 8.60% | 8.60% | 7.70% |
| 8.10% | 8.50% | 8.50% | 8.10% |
| 28 | 25 | 25 | 28 |
| Discount rate | | | |
| Healthcare cost inflation | | | |
| Members | | | |
| Sensitivity of results | | | |
| 1% increase in medical inflation assumption | | | |
| 1 168 | 888 | 888 | 1 168 |
| 11.0% | 10% | 10% | 11.0% |
| 877 | 808 | 808 | 877 |
| 11.4% | 10.4% | 10.4% | 11.4% |
| Accrued liability | | | |
| % increase | | | |
| Current service + interest cost in next year | | | |
| % increase | | | |
| 1% decrease in medical inflation assumption | | | |
| (993) | (764) | (764) | (993) |
| (9.4%) | (8.6%) | (8.6%) | (9.4%) |
| (710) | (667) | (667) | (710) |
| (9.8%) | (8.9%) | (8.9%) | (9.8%) |
| Accrued liability | | | |
| % decrease | | | |
| Current service + interest cost in next year | | | |
| % decrease | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 15. RETIREMENT BENEFIT INFORMATION (Continued) | | | |
| 15.3 Severece benefit | | | |
| 7 231 | 8 336 | 8 336 | 7 231 |
| 623 | 701 | 701 | 623 |
| 642 | 722 | 722 | 642 |
| (78) | (132) | (132) | (78) |
| (82) | (463) | (463) | (82) |
| 8 336 | 9 164 | 9 164 | 8 336 |
| Balance at the beginning of the year | | | |
| Current service costs | | | |
| Interest cost | | | |
| Actuarial gain | | | |
| Benefits paid | | | |
| Non-current balance at the end of the year | | | |
| 18 945 | 18 046 | 18 046 | 18 945 |
| Total Retirement benefit liability | | | |
| The principal actuarial assumptions used in determining severece pay obligations for the Group is as follows: | | | |
| 8.20% | 8.80% | 8.80% | 8.20% |
| 5.80% | 6.10% | 6.10% | 5.80% |
| 6.00% | 6.10% | 6.10% | 6.00% |
| Discount rate | | | |
| Inflation rate | | | |
| Salary increase rate | | | |
| 16. DEFERRED TAXATION | | | |
| Deferred taxation liability | | | |
| 126 752 | 152 549 | 152 757 | 126 927 |
| Balance at beginning of the year | | | |
| 33 228 | 27 968 | 27 968 | 33 261 |
| 1 404 | 0 | 0 | 1 404 |
| 1 588 | (989) | (989) | 1 588 |
| (3 491) | (4 155) | (4 155) | (3 491) |
| (2 672) | 5 989 | 5 989 | (2 672) |
| (1 795) | 492 | 492 | (1 795) |
| 1 004 | (581) | (581) | 1 004 |
| (820) | 486 | 486 | (820) |
| 1 974 | (1 002) | (1 002) | 1 974 |
| (4 623) | 4 623 | 4 623 | (4 623) |
| 25 797 | 32 831 | 32 831 | 25 830 |
| 152 549 | 185 380 | 185 588 | 152 757 |
| Accelerated depreciation for tax purposes | | | |
| Debtors allowances | | | |
| Consumables | | | |
| Customer deposits | | | |
| Other provisions | | | |
| Other leases | | | |
| Prepayments | | | |
| Retirement and severece pay benefit obligations | | | |
| Intangible assets | | | |
| Effect of change in tax rate | | | |
| Movement during the year | | | |
| Analysis of deferred taxation liability: | | | |
| 178 191 | 206 177 | 206 385 | 178 417 |
| 6 167 | 5 178 | 5 178 | 6 167 |
| (11 118) | (15 273) | (15 273) | (11 118) |
| (10 381) | (4 392) | (4 392) | (10 381) |
| (5 250) | (4 758) | (4 758) | (5 250) |
| 1 842 | 1 243 | 1 243 | 1 824 |
| (6 441) | (5 955) | (5 955) | (6 441) |
| 4 162 | 3 160 | 3 160 | 4 162 |
| (4 623) | 0 | 0 | (4 623) |
| 152 549 | 185 380 | 185 588 | 152 757 |
| Accelerated depreciation for tax purposes | | | |
| Consumables | | | |
| Customer deposits | | | |
| Other provisions | | | |
| Other leases | | | |
| Prepayments | | | |
| Retirement and severece pay benefit obligations | | | |
| Intangible assets | | | |
| Effect of change in tax rate | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 17. TRADE AND OTHER PAYABLES | | | |
| 224 187 | 123 001 | 125 723 | 224 797 |
| 52 611 | 39 306 | 39 306 | 52 611 |
| 93 956 | 88 616 | 88 623 | 93 956 |
| 32 279 | 32 010 | 32 010 | 32 701 |
| 2 057 | 3 914 | 3 914 | 2 057 |
| 405 090 | 286 847 | 289 576 | 406 122 |
| Trade payables are non-interest bearing and are normally settled on 30-60 day terms. | | | |
| Accruals include leave, medical, bonus, electricity and management fee accruals. | | | |
| 18. DERIVATIVE FINANCIAL INSTRUMENTS | | | |
| (378) | (680) | (680) | (378) |
| Forward foreign exchange liability | | | |
| Refer to note 31.2 for details of outstanding forward exchange contracts at year end. | | | |
| 19. REVENUE | | | |
| 2 359 134 | 2 311 817 | 2 315 627 | 2 359 155 |
| (46 532) | (69 752) | (71 517) | (46 532) |
| 70 456 | 72 508 | 72 508 | 70 456 |
| 0 | 0 | 314 | 305 |
| 2 383 058 | 2 314 573 | 2 316 932 | 2 383 384 |
| 20. OPERATING EXPENSES | | | |
| Costs by nature | | | |
| 1 051 378 | 927 394 | 927 394 | 1 051 378 |
| 251 202 | 230 007 | 231 702 | 251 202 |
| 272 868 | 365 281 | 367 681 | 273 057 |
| 170 349 | 174 065 | 174 065 | 170 349 |
| 37 021 | 52 775 | 52 994 | 37 021 |
| 100 223 | 111 615 | 111 765 | 100 288 |
| 1 883 041 | 1 861 137 | 1 865 601 | 1 883 295 |

| COMPANY | | GROUP | |
|--|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 21. OPERATING PROFIT | | | |
| is arrived at after taking account of | | | |
| Income | | | |
| 4 220 | (4 004) | (4 004) | 4 220 |
| Net gain/(loss) on disposal of plant and equipment | | | |
| Expenses | | | |
| Audit fees | | | |
| 1 250 | 1 325 | 1 325 | 1 250 |
| 1 342 | 432 | 432 | 1 342 |
| 93 963 | 103 676 | 103 826 | 94 028 |
| 4 174 | 4 395 | 4 395 | 4 174 |
| 7 521 | 7 088 | 7 088 | 7 521 |
| 31 499 | 26 858 | 26 858 | 31 499 |
| 2 713 | 4 115 | 4 115 | 2 713 |
| 0 | (733) | (733) | 0 |
| Operating lease payments | | | |
| 6 155 | 7 179 | 7 324 | 6 155 |
| 500 | 100 | 100 | 500 |
| 632 | 575 | 1 754 | 632 |
| Impairment of trade receivables | | | |
| 22. FINANCE COSTS | | | |
| 22 259 | 13 282 | 13 282 | 22 259 |
| 1 389 | 1 628 | 1 650 | 1 389 |
| 23 648 | 14 910 | 14 932 | 23 648 |
| Interest bearing loans | | | |
| Finance leases | | | |
| Total finance costs | | | |
| 23. FINANCE INCOME | | | |
| 7 887 | 8 081 | 8 114 | 7 918 |
| 12 474 | 4 224 | 4 224 | 12 474 |
| 20 361 | 12 305 | 12 338 | 20 392 |
| Interest - bank and funds on call | | | |
| - jointly controlled entities | | | |
| Total finance income | | | |

| COMPANY | | GROUP | |
|--|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 24. INCOME TAX EXPENSE | | | |
| The major components of income tax expense for the years ended 30 June 2014 and 2013 are: | | | |
| (109 869) | (102 536) | (102 578) | (109 996) |
| (16 801) | (20 289) | (20 289) | (16 801) |
| (126 670) | (122 825) | (122 867) | (126 797) |
| Comprising | | | |
| (84 072) | (69 705) | (69 747) | (84 166) |
| (19 717) | (20 289) | (20 289) | (19 717) |
| 2 916 | 0 | 0 | 2 916 |
| (25 797) | (32 831) | (32 831) | (25 830) |
| (126 670) | (122 825) | (122 867) | (126 797) |
| Income tax expense | | | |
| No provision for normal taxation has been made for certain subsidiaries which have estimated tax losses of N\$35.9 million (2013: N\$35.9 million). No deferred tax asset has been recognised for these calculated tax losses as it is uncertain that future taxable profits will be available against which the associated unused tax losses can be utilised. | | | |
| Estimated tax losses available for | | | |
| 0 | 0 | 35 916 | 35 954 |
| 0 | 0 | 0 | 0 |
| 0 | 0 | 35 916 | 35 954 |
| 0 | 0 | 0 | 0 |
| 0 | 0 | 35 916 | 35 954 |
| Reconciliation of effective tax rate | | | |
| 34.0 | 33.0 | 33.0 | 34.0 |
| 2.4 | 0.0 | 0.0 | (1.0) |
| 32.8 | (7.1) | (6.9) | (14.4) |
| 5.3 | 0.0 | 0.0 | (2.3) |
| (0.4) | 0.1 | 0.1 | 0.2 |
| 8.2 | (1.1) | (1.1) | (3.6) |
| (226.7) | 12.4 | 0.0 | 0.0 |
| 0.0 | 0.0 | 12.4 | 50.6 |
| (144.4) | 37.2 | 37.4 | 63.5 |

| COMPANY | | GROUP | |
|--|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 25. BASIC AND HEADLINE EARNINGS PER ORDINARY SHARE (RESTATED) | | | |
| Basic earnings per share amounts are calculated by dividing profit for the year attributable to ordinary equity holders of the parent by weighted average number of ordinary shares outstanding during the year. | | | |
| Calculation of weighted average number of shares for basic earnings per share and dilutive earnings per share: | | | |
| 206 529 | 206 529 | 206 529 | 206 529 |
| 0 | 0 | 0 | 0 |
| 206 529 | 206 529 | 206 529 | 206 529 |
| Profit attributable to ordinary shareholders | | | |
| | | 205 529 | 72 945 |
| Net impairment reversal on property, plant and equipment (after tax of N\$2 415 000) | | | |
| | | 0 | 0 |
| Accumulated equity accounted losses from ongoing operations | | | |
| | | 120 341 | 109 002 |
| Accumulated equity accounted losses from deferred tax asset | | | |
| | | 0 | 188 089 |
| Net gain/(loss) on the sale of property, plant and equipment (after tax) | | | |
| | | 2 682 | (2 785) |
| Headline earnings | | | |
| | | 328 552 | 367 251 |
| 25.1 Basic earnings per ordinary share (cents) | | | |
| (214 312) | 207 665 | 205 529 | 72 945 |
| 206 529 | 206 529 | 206 529 | 206 529 |
| (103.8) | 100.6 | 99.5 | 35.3 |
| 25.2 Headline earnings per ordinary share (cents) | | | |
| | | 328 552 | 367 251 |
| | | 206 529 | 206 529 |
| | | 159.1 | 177.8 |
| 26. DIVIDENDS PAID AND PROPOSED | | | |
| In respect of the 2014 financial year | | | |
| 0 | 70 220 | 70 220 | 0 |
| 0 | 0 | 0 | 0 |
| In respect of the 2013 financial year | | | |
| 64 024 | 0 | 0 | 64 024 |
| 0 | 64 024 | 64 024 | 0 |
| In respect of the 2012 financial year | | | |
| 55 763 | 0 | 0 | 55 763 |
| 0 | 0 | 0 | 0 |
| 119 787 | 134 244 | 134 244 | 119 787 |
| The dividends paid and proposed are shown after the elimination of dividends received from shares held in the NBL Share Purchase Trust. | | | |
| Dividend paid per ordinary share | | | |
| 27.0 | 31.0 | 31.0 | 27.0 |
| 31.0 | 34.0 | 34.0 | 31.0 |
| 58.0 | 65.0 | 65.0 | 58.0 |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 26. DIVIDENDS PAID AND PROPOSED (Continued) | | | |
| Proposed dividend | | | |
| On 20 August 2014 the directors declared a final dividend of 34 cents (17 September 2013: 31 cents) per ordinary share. This dividend will be paid on 21 November 2014. | | | |
| 64 024 | 70 220 | 70 220 | 64 024 |
| 27. NOTES TO THE CASH FLOW STATEMENTS | | | |
| 27.1 Cash generated by operations | | | |
| (87 642) | 330 490 | 328 396 | 199 742 |
| Profit before income tax | | | |
| Adjustments for: | | | |
| 93 963 | 103 676 | 103 826 | 94 028 |
| 4 174 | 4 395 | 4 395 | 4 174 |
| (4 220) | 4 004 | 4 004 | (4 220) |
| 449 | 0 | 0 | 449 |
| 0 | 723 | 723 | 0 |
| 2 414 | (899) | (899) | 2 414 |
| 584 372 | 120 341 | 0 | 0 |
| 0 | 0 | 120 341 | 109 002 |
| 0 | 0 | 0 | 188 089 |
| (20 361) | (12 305) | (12 338) | (20 392) |
| 23 648 | 14 910 | 14 932 | 23 648 |
| 596 797 | 565 335 | 563 380 | 596 934 |
| Operating profit before working capital changes | | | |
| (82 715) | 77 084 | 76 319 | (82 715) |
| 133 998 | (17 615) | (18 629) | 133 686 |
| 58 711 | (120 516) | (118 433) | 58 871 |
| 706 791 | 504 288 | 502 637 | 706 776 |
| Cash generated by operations | | | |
| 27.2 Dividends paid | | | |
| Dividends paid are reconciled to the amounts disclosed in the statement of changes in equity as follows: | | | |
| (119 787) | (134 244) | (134 244) | (119 787) |
| Ordinary dividends per statement of changes in equity | | | |
| 27.3 Income tax paid | | | |
| (4 788) | (59) | (59) | (4 787) |
| (100 873) | (89 994) | (90 036) | (100 968) |
| 59 | (12 426) | (12 426) | 59 |
| (105 602) | (102 479) | (102 521) | (105 696) |
| Income tax paid during the year | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 28. RELATED PARTIES | | | |
| The immediate holding company of Namibia Breweries Limited is NBL Investment Holdings Limited of which the shareholding is held by Ohlthaver & List Finance and Trading Corporation Limited and Heineken International B.V. and Diageo plc. | | | |
| The Company's ultimate holding Company is List Trust Company (Proprietary) Limited. | | | |
| During the year the Company and the Group, in the ordinary course of business, entered into various sales, purchases and loan transactions with fellow subsidiaries and its holding company. | | | |
| The following table provides the total amount of transactions, which have been entered into with related parties for the relevant financial year. For information regarding outstanding balances at 30 June 2014 and 2013, refer to notes 6, 7, 8, 10, 12, 14 and 17. | | | |
| 28.1 Holding company and fellow subsidiaries | | | |
| Current assets (note 11) | | | |
| 0 | 6 | 6 | 0 |
| 3 811 | 1 477 | 1 477 | 3 811 |
| 40 | 76 | 76 | 40 |
| 87 | 71 | 71 | 87 |
| 23 | 175 | 175 | 23 |
| 0 | 20 | 20 | 0 |
| 2 | 1 | 1 | 2 |
| 0 | 7 977 | 0 | 0 |
| 35 | 21 | 21 | 35 |
| 0 | 6 | 6 | 0 |
| 3 998 | 9 830 | 1 853 | 3 998 |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 28. RELATED PARTIES (Continued) | | | |
| 28.1 Holding company and fellow subsidiaries (Continued) | | | |
| Revenue | | | |
| Sales during the year | | | |
| 56 | 135 | 135 | 56 |
| 1 250 549 | 885 128 | 885 128 | 1 250 549 |
| 8 739 | 0 | 0 | 8 739 |
| 71 172 | 36 870 | 36 870 | 71 172 |
| 24 | 41 | 41 | 24 |
| 87 115 | 108 078 | 108 078 | 87 115 |
| 0 | 208 | 208 | 0 |
| 0 | 2 | 2 | 0 |
| 2 703 | 2 620 | 2 620 | 2 703 |
| 448 | 440 | 440 | 448 |
| 269 | 391 | 391 | 269 |
| 59 | 70 | 70 | 59 |
| 3 | 5 | 5 | 3 |
| 0 | 0 | 0 | 0 |
| 337 | 288 | 288 | 337 |
| 1 421 474 | 1 034 276 | 1 034 276 | 1 421 474 |
| Rent received | | | |
| 0 | 0 | 395 | 305 |
| 1 421 474 | 1 034 276 | 1 034 671 | 1 421 779 |
| Total Revenue from related parties | | | |
| Current liabilities (note 18) | | | |
| 496 | 641 | 641 | 496 |
| 125 | 238 | 238 | 125 |
| 3 | 4 | 4 | 3 |
| 805 | 1 411 | 1 411 | 805 |
| 230 | 0 | 0 | 230 |
| 0 | 1 565 | 1 565 | 0 |
| 392 | 0 | 0 | 392 |
| 0 | 46 | 46 | 0 |
| 6 | 9 | 9 | 6 |
| 2 057 | 3 914 | 3 914 | 2 057 |
| Purchases during the year | | | |
| 113 | 435 | 435 | 113 |
| 1 306 | 1 240 | 1 240 | 1 306 |
| 30 | 36 | 36 | 30 |
| 102 | 17 | 17 | 102 |
| 0 | 303 | 303 | 0 |
| 0 | 5 814 | 5 814 | 0 |
| 212 | 161 | 161 | 212 |
| 1 763 | 8 006 | 8 006 | 1 763 |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 28. RELATED PARTIES (Continued) | | | |
| 28.1 Holding company and fellow subsidiaries (Continued) | | | |
| Interest received | | | |
| 397 | 483 | 483 | 397 |
| 12 474 | 4 224 | 4 224 | 12 474 |
| 12 871 | 4 707 | 4 707 | 12 871 |
| Interest paid | | | |
| 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 |
| Management and shared service fees paid | | | |
| 25 955 | 20 844 | 20 844 | 25 955 |
| Directors' fees | | | |
| 415 | 380 | 380 | 415 |
| 28.2 Other related parties | | | |
| Management fees paid | | | |
| 2 772 | 3 007 | 3 007 | 2 772 |
| 2 772 | 3 007 | 3 007 | 2 772 |
| 5 544 | 6 014 | 6 014 | 5 544 |
| Royalties received | | | |
| 70 456 | 72 507 | 72 507 | 70 456 |
| 70 456 | 72 507 | 72 507 | 70 456 |
| Royalty expense | | | |
| 2 713 | 4 115 | 4 115 | 2 713 |
| Directors' fees | | | |
| 100 | 135 | 135 | 100 |
| 220 | 275 | 275 | 220 |
| 180 | 225 | 225 | 180 |
| 500 | 635 | 635 | 500 |
| Current assets (note 10) | | | |
| 1 938 | 0 | 0 | 1 938 |
| 14 803 | 0 | 0 | 14 803 |
| 3 682 | 11 138 | 11 138 | 3 682 |
| 20 423 | 11 138 | 11 138 | 20 423 |

| COMPANY | | GROUP | |
|--|---------------------------------------|---|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 28. RELATED PARTIES (Continued) | | 28.2 Other related parties (Continued) | |
| Legal fees | | | |
| 1 363 | 6 997 | 6 997 | 1 363 |
| Subsidiaries | | | |
| Details of the subsidiaries are disclosed in Annexure C. | | | |
| Joint Venture | | | |
| Details of the Joint Venture are disclosed in note 7 and 23. | | | |
| Retirement benefit information and post employment medical aid benefit plan | | | |
| Details of the above are disclosed in note 15. | | | |
| Terms and conditions of transactions with related parties | | | |
| The sales to and purchases from related parties are made at normal market prices. Outstanding balances at year-end are unsecured, on 30-90 day terms, interest free and settlement occurs in cash. | | | |
| For the year ended 30 June 2014, the Group did not have any impairment losses relating to amounts owed by related parties (2013: Nil). See Annexure C. | | | |
| Directors' interest | | | |
| At the financial year end the directors were directly interested in the Company's issued shares as follows: | | | |
| Ordinary shares | | | |
| Directly | | 0.07 | 0.06 |
| | | 0.07 | 0.06 |
| No individual director has a direct shareholding in excess of 1% of the issued shares of the Company. | | | |
| The Company has not been informed of any material changes in these holdings between year end and the date of this report. | | | |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2012 | for the year ended 30 June 2013 | for the year ended 30 June 2013 | for the year ended 30 June 2012 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 29. CAPITAL COMMITMENTS AND CONTINGENCIES | | | |
| Authorised | | | |
| 28 260 | 18 657 | 18 657 | 28 260 |
| 141 139 | 205 125 | 205 125 | 141 139 |
| 169 399 | 223 782 | 223 782 | 169 399 |
| These capital commitments are mainly for the acquisition of new plant and machinery. | | | |
| This proposed capital expenditure is to be financed by own funds, and are expected to be settled in the following year. | | | |
| 6 500 | 6 500 | 6 500 | 6 500 |
| Guarantees and suretyship | | | |
| The suretyships are issued by First Rand Bank Limited in favour of the South African Revenue Services. | | | |
| Finance lease liabilities | | | |
| The Group has entered into finance leases on certain motor vehicles. These leases have fixed terms of repayments and purchase options. Lease payments are linked to prime variable interest rates. Future minimum lease payments under finance leases together with the present value of the net minimum lease payments are as follows: | | | |
| Minimum lease payments | | | |
| 7 448 | 6 867 | 6 978 | 7 448 |
| 10 313 | 9 615 | 9 714 | 10 313 |
| 17 761 | 16 482 | 16 692 | 17 761 |
| (2 319) | (2 064) | (2 085) | (2 319) |
| 15 442 | 14 418 | 14 607 | 15 442 |
| Repurchase obligation | | | |
| There exists a potential repurchase obligation relating to the Group's Joint Venture in South Africa. The potential obligation arises from a change in product mix or the Joint Venture agreement terminating, necessitating a repurchase of the distribution rights by the Group. The Directors are of the opinion that in substance this obligation is a derivative over a non-financial asset and as such is assessed in terms of IAS 37: Provisions, Contingent Liabilities and Contingent Assets. The obligation only arises upon termination of the agreement and, in the opinion of the Directors cannot be reliably measured at the reporting date. The Directors have assessed the probability of the contract being terminated in the foreseeable future and consider this as being unlikely. The earliest possible date of termination would be in 2017. | | | |
| DHN Funding obligation | | | |
| Each financial year the shareholders of DHN shall estimate the amount of funding required by DHN. Each shareholder is then required to provide this funding in proportion to its shareholding. In the current financial year, the group's share of the funding requirement was N\$104.6m (2013: N\$293.6m) | | | |
| The director's anticipate the funding required for 2015 to be N\$155 million. | | | |

30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, other than derivatives, comprise bank loans, loans to and from holding company and fellow subsidiaries, leases and cash and short term deposits. The main purpose of these financial instruments is to finance the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The Group also enters into derivative transactions such as forward exchange contracts. The reason for this is to manage the currency risk from the Group's operations. As a matter of principle, the Group does not enter into derivative contracts for speculative purposes.

The fair value of foreign exchange forward contracts represents the estimated amounts that the company would receive, should the contracts be terminated at the reporting date, thereby taking into account the unrealised gains or losses.

The main risks arising from the Group's financial instruments are interest rate risk, liquidity risk, foreign currency risk and credit risk. The board reviews and agrees policies for managing each of these risks.

30.1 Foreign currency risk

The Group has transactional currency exposures. Such exposures arise from purchases of raw materials and sales of the Group's products in a currency other than the Group's functional currency.

The Group appropriately hedges foreign purchases in order to manage its foreign currency exposure. The Group does not apply hedge accounting. Forward exchange contracts are entered into in order to manage the Group's exposure to fluctuations in foreign currency exchange rates on foreign transactions. Refer note 31.2 for unutilised forward exchange contracts and uncovered foreign trade receivables and payables at year end.

30.2 Interest rate risk

The Group is exposed to interest rate risk as it borrows and places funds at floating interest rates. The risk is managed by maintaining an appropriate mix between fixed and floating borrowings and placings within market expectations.

Refer to Annexure A and note 31.3 for further detail on interest rates.

30.3 Credit risk

Credit risk consists mainly of cash and cash equivalents and trade and other receivables. The Group only deposits cash with major banks with high-quality credit standing and limits exposure to any one counter party.

Financial assets which potentially subject the Group to a concentration of credit risk consist principally of cash, funds on call and trade receivables. The Group's cash equivalents and funds on call are placed with high credit quality financial institutions. Trade receivables are stated at their cost less impairment losses. The Group's single largest customer and debtor is DHN Drinks (Pty) Ltd. The Group has no other significant concentration of credit risk or significant exposure to any individual customer or counterparty.

Trade receivables comprise a widely spread customer base. Management evaluates credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. If there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Board. The utilisation of credit limits is regularly monitored.

The Group's exposure to credit risk arises from possible default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. In respect of possible default by a counterparty, the Group holds collateral as security in the amount of N\$ Nil (2013: Nil).

Management monitors adherence to payment terms by the joint venture, on a monthly basis. Financial performance and projected cash flows of the joint venture are monitored on a monthly basis to ensure recoverability of all amounts.

The granting of credit is made on application and is approved by management of the individual entities. At year end, the Group did not consider there to be any significant concentration of credit risk or significant exposure to any individual customer or counter party which has not been adequately provided for.

| COMPANY | | GROUP | | | | |
|---|---------------------------------|---------------------------------|---------------------------------|---------------------------|---------------|------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 | | | |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | | | |
| 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued) | | | | | | |
| 30.3 Credit risk (Continued) | | | | | | |
| Financial assets exposed to credit risk at year end were as follows: | | | | | | |
| 266 824 | 49 284 | 55 941 | 267 801 | | | |
| 114 237 | 167 626 | 160 070 | 114 964 | | | |
| 14 | 14 | 14 | 14 | | | |
| 135 941 | 162 501 | 163 567 | 135 994 | | | |
| Major concentrations of credit risk that arise from the Group's receivables in relation to the location of the customers by the percentage of total receivables from customers are: | | | | | | |
| | | % | % | | | |
| | | 45.70 | 53.60 | | | |
| | | 44.40 | 32.00 | | | |
| | | 9.90 | 14.40 | | | |
| | | 100.00 | 100.00 | | | |
| As at 30 June, the ageing of trade receivables is as follows: | | | | | | |
| | | Original terms | Changed terms | Past due but not impaired | | |
| | | Neither past due nor impaired | Neither past due nor impaired | 0 - 60 days | 60 - 120 days | 120 + days |
| | | Total | | | | |
| GROUP | | N\$'000 | N\$'000 | N\$'000 | N\$'000 | N\$'000 |
| 2014 | | 323 074 | 169 570 | 0 | 72 473 | 48 764 |
| 2013 | | 250 233 | 214 557 | 0 | 5 732 | 7 123 |
| | | | | | | 22 821 |
| COMPANY | | | | | | |
| 2014 | | 329 564 | 176 060 | 0 | 72 473 | 48 764 |
| 2013 | | 249 453 | 213 777 | 0 | 5 732 | 7 123 |
| | | | | | | 22 821 |
| 30.4 Liquidity risk | | | | | | |
| The Group manages liquidity risk by monitoring forecast cash flows and ensuring that adequate unutilised borrowing facilities are maintained. | | | | | | |
| Borrowing capacity is assessed by the directors of the Company. The directors consider a ratio of not higher than 50% of shareholders' equity as conservative. | | | | | | |
| 429 573 | 466 283 | 465 815 | 430 236 | | | |
| (275 442) | (115 286) | (114 608) | (275 442) | | | |
| 154 131 | 350 997 | 351 207 | 154 794 | | | |

| COMPANY | | GROUP | |
|--|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 30. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued) | | | |
| 30.5 Capital risk management | | | |
| The Company and Group manages its capital to ensure that entities in the group will be able to continue as a going concern while maximising the return to stakeholders through the optimisation of the debt and equity balance. The company's and group's overall strategy remains unchanged from the prior year. | | | |
| The capital structure of the company and group consists of debt, which includes the borrowings disclosed in note 14, cash and cash equivalents and equity attributable to equity holders of the parent, comprising issued capital reserves and retained earnings. | | | |
| Gearing ratio | | | |
| The company's and group's management committee reviews the capital structure on a semi-annual basis. Consistent with others in the industry, the group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less cash and cash equivalents. Total capital is calculated as 'equity' as shown in the consolidated balance sheet plus net debt. | | | |
| The gearing ratio at the year end was as follows: | | | |
| 275 442 | 115 286 | 114 608 | 275 442 |
| (266 824) | (49 284) | (55 941) | (267 801) |
| 8 618 | 66 002 | 58 667 | 7 641 |
| 859 145 | 932 566 | 931 630 | 860 471 |
| 1% | 7% | 6% | 1% |
| Debt (i) | | | |
| Less: Cash and cash equivalents | | | |
| Net debt | | | |
| Equity (ii) | | | |
| Net debt to equity ratio | | | |
| (i) Debt is defined as long- and short-term borrowings. | | | |
| (ii) Equity includes all capital and reserves of the company. | | | |
| 31. FINANCIAL INSTRUMENTS | | | |
| 31.1 Fair values | | | |
| The fair value of all financial instruments are substantially identical to the carrying amounts reflected in the balance sheet. | | | |
| Fair value hierarchy | | | |
| The table below analyses assets and liabilities carried at fair value. The different levels are defined as follows: | | | |
| Level 1: Quoted unadjusted prices in active markets for identical assets or liabilities that the group can access at measurement date. | | | |
| Level 2: Inputs other than quoted prices included in level 1 that are observable for the asset or liability either directly or indirectly. | | | |
| Level 3: Unobservable inputs for the asset or liability. | | | |
| Level 2 | | | |
| Liabilities | | | |
| Financial liabilities at fair value through profit or loss | | | |
| 378 | 680 | 680 | 378 |
| 378 | 680 | 680 | 378 |
| Forward foreign exchange liability | | | |
| Level 3 | | | |
| Non-recurring fair value measurements | | | |
| Assets held for sale in accordance with IFRS 5 | | | |
| 0 | 5925 | 5925 | 0 |
| Non-current assets held for sale | | | |

Transfers of assets and liabilities within levels of fair value hierarchy
There were no transfers between level 1 and level 2 for the year ended 30 June 2014 and for the year ended 30 June 2013.

31. FINANCIAL INSTRUMENTS (Continued)

31.2 Hedging activities and foreign currency risk

Forward exchange contracts are entered into with banks but are not designated as hedges for specific purchases. If contract rates are more favourable than the spot rate, on the date of payment of foreign creditors, they will be used. The maturity date represents the date when the contract must be exercised if it is not exercised before this date. The following table summarises, by major currency, the unutilised forward exchange contracts and amounts to be paid/ received in foreign currency, for the Group and Company:

| | Maturity date | Foreign amount | | Average rate | | Namibian Dollar amount | |
|--|---------------|----------------|--------------|--------------|-------|------------------------|------------------|
| | | 2014 '000 | 2013 '000 | 2014 | 2013 | 2014 N\$ '000 | 2013 N\$ '000 |
| Forward exchange contracts: | | | | | | | |
| Bought: | | | | | | | |
| Euro | 1 - 12 months | 1 200 | 1 200 | 15.73 | 13.15 | 18 876 | 15 780 |
| These contracts will be utilised during the next twelve months. No amounts were recognised during the year against equity as a result of cash flow hedges. | | | | | | | |
| Foreign trade receivables: | | | | | | | |
| US Dollars | | 534 | 658 | 10.38 | 9.96 | 5 543 | 6 554 |
| Euro | | 19 | 52 | 14.45 | 13.01 | 275 | 676 |
| British Sterling | | 12 | 51 | 17.36 | 15.19 | 208 | 775 |
| Canadian Dollar | | 15 | 33 | 9.56 | 10.39 | 143 | 343 |
| | | | | | | 6 169 | 8 348 |
| Foreign trade payables: | | | | | | | |
| US Dollars | | 0 | 1.5 | 10.38 | 9.96 | 0 | 15 |
| Euro | | 117 | 761 | 14.45 | 13.01 | 1 691 | 9 901 |
| British Sterling | | 11 | 0 | 17.36 | 0 | 191 | 0 |
| Swiss Franc | | 0 | 23 | 0 | 9.37 | 0 | 215 |
| | | | | | | 1 882 | 10 131 |

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| Restated N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| Foreign currency sensitivity analysis | | | |
| The Group is primarily exposed to the currency of the European Central Bank (Euro) and secondly to currency of the United States of America (US Dollar). | | | |
| The following table details the company's sensitivity to a 10% increase and decrease in the Namibia Dollar (N\$) against the relevant foreign currencies. 10% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. Below, a positive number indicates an increase in profit, a negative number indicates a decrease in profit based on the Namibia Dollar strengthening 10% against the relevant currency. For a 10% weakening of the Namibia Dollar against the relevant currency, there would be an equal and opposite impact on the profit and other equity. | | | |
| Effect on profit before taxation | | | |
| (656) | (141) | (141) | (656) |
| 78 | 2 | 2 | 78 |
| 654 | 554 | 554 | 654 |
| 34 | 14 | 14 | 34 |
| (22) | 0 | 0 | (22) |
| 88 | 429 | 429 | 88 |
| 0 | 0 | 0 | 0 |
| Effect on equity | | | |

31. FINANCIAL INSTRUMENTS (Continued)

31.3 Maturity profile

The following tables detail the Group and Company's remaining contractual maturity for its financial liabilities and assets. The tables have been drawn up based on the undiscounted cash flows based on the earliest date on which the Group and Company can be required/anticipate to incur and outflow/inflow. The table includes both interest and principal cash flows.

| | Effective interest rate | 1 year N\$ '000 | 2 years N\$ '000 | 3-5 years N\$ '000 | 5 years + N\$ '000 | Total N\$ '000 |
|----------------------------------|-------------------------|--------------------|---------------------|-----------------------|-----------------------|-------------------|
| 2014 - Group | | | | | | |
| Financial assets | | | | | | |
| Cash and cash equivalents | 6.75% | 55 941 | 0 | 0 | 0 | 55 941 |
| Derivative financial instruments | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Loans to joint venture | JIBAR +2.0% | 0 | 0 | 0 | 0 | 0 |
| Trade and other receivables | 0.00% | 341 899 | 0 | 0 | 0 | 341 899 |
| Other investments | 0.00% | 0 | 0 | 0 | 14 | 14 |
| | | <u>397 840</u> | <u>0</u> | <u>0</u> | <u>14</u> | <u>397 854</u> |
| Financial liabilities | | | | | | |
| Interest-bearing liabilities | Ref. Anex. A | 105 822 | 4 225 | 4 561 | 0 | 114 608 |
| Trade and other payables | 0.00% | 161 647 | 0 | 0 | 0 | 161 647 |
| Derivative financial instruments | 0.00% | 680 | 0 | 0 | 0 | 680 |
| | | <u>268 149</u> | <u>4 225</u> | <u>4 561</u> | <u>0</u> | <u>276 935</u> |
| 2013 - Group | | | | | | |
| Financial assets | | | | | | |
| Cash and cash equivalents | 6.75% | 267 801 | 0 | 0 | 0 | 267 801 |
| Trade and other receivables | 0.00% | 283 377 | 0 | 0 | 0 | 283 377 |
| Other investments | 0.00% | 0 | 0 | 0 | 14 | 14 |
| | | <u>551 178</u> | <u>0</u> | <u>0</u> | <u>14</u> | <u>551 192</u> |
| Financial liabilities | | | | | | |
| Interest-bearing liabilities | Ref. Anex. A | 284 437 | 5 433 | 4 880 | 0 | 294 750 |
| Trade and other payables | 0.00% | 330 543 | 0 | 0 | 0 | 330 543 |
| Derivative financial instruments | 0.00% | 378 | 0 | 0 | 0 | 378 |
| | | <u>615 358</u> | <u>5 433</u> | <u>4 880</u> | <u>0</u> | <u>625 671</u> |

31. FINANCIAL INSTRUMENTS (Continued)

31.3 Maturity profile (Continued)

| | Effective interest rate | 1 year N\$ '000 | 2 years N\$ '000 | 3-5 years N\$ '000 | 5 years + N\$ '000 | Total N\$ '000 |
|----------------------------------|-------------------------|--------------------|---------------------|-----------------------|-----------------------|-------------------|
| 2014 - Company | | | | | | |
| Financial assets | | | | | | |
| Cash and cash equivalents | 6.75% | 49 284 | 0 | 0 | 0 | 49 284 |
| Derivative financial instruments | 0.00% | 0 | 0 | 0 | 0 | 0 |
| Loans to joint venture | JIBAR +2.0% | 0 | 0 | 0 | 0 | 0 |
| Trade and other receivables | 0.00% | 348 389 | 0 | 0 | 0 | 348 389 |
| Other investments | 0.00% | 0 | 0 | 0 | 14 | 14 |
| | | <u>397 673</u> | <u>0</u> | <u>0</u> | <u>14</u> | <u>397 687</u> |
| Financial liabilities | | | | | | |
| Interest-bearing liabilities | Ref. Anex. A | 106 614 | 4 111 | 4 561 | 0 | 115 286 |
| Trade and other payables | 0.00% | 158 925 | 0 | 0 | 0 | 158 925 |
| Derivative financial instruments | | 680 | 0 | 0 | 0 | 680 |
| | | <u>266 219</u> | <u>4 111</u> | <u>4 561</u> | <u>0</u> | <u>274 891</u> |
| 2013 - Company | | | | | | |
| Financial assets | | | | | | |
| Cash and cash equivalents | 6.75% | 266 824 | 0 | 0 | 0 | 266 824 |
| Trade and other receivables | 0.00% | 282 876 | 0 | 0 | 0 | 282 876 |
| Other investments | 0.00% | 0 | 0 | 0 | 14 | 14 |
| | | <u>549 700</u> | <u>0</u> | <u>0</u> | <u>14</u> | <u>549 714</u> |
| Financial liabilities | | | | | | |
| Interest-bearing liabilities | Ref. Anex. A | 284 437 | 5 433 | 4 880 | 0 | 294 750 |
| Trade and other payables | 0.00% | 329 933 | 0 | 0 | 0 | 329 933 |
| Derivative financial instruments | | 378 | 0 | 0 | 0 | 378 |
| | | <u>614 748</u> | <u>5 433</u> | <u>4 880</u> | <u>0</u> | <u>625 061</u> |

Interest rate sensitivity analysis

Refer to Annexure A.

| COMPANY | | GROUP | |
|---|---------------------------------------|---------------------------------------|---------------------------------------|
| for the year ended 30 June 2013 | for the year ended 30 June 2014 | for the year ended 30 June 2014 | for the year ended 30 June 2013 |
| N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| 31. FINANCIAL INSTRUMENTS (Continued) | | | |
| 31.4 Carrying value of financial instruments on the statement of financial position | | | |
| Financial assets | | | |
| 282 876 | 348 389 | 341 899 | 283 377 |
| 266 824 | 49 284 | 55 941 | 267 801 |
| 549 700 | 397 673 | 397 840 | 551 178 |
| Available-for-sale financial assets | | | |
| 14 | 14 | 14 | 14 |
| Financial liabilities | | | |
| Derivative instruments at fair value through profit or loss | | | |
| 378 | 680 | 680 | 378 |
| Amortised cost | | | |
| 329 933 | 158 925 | 161 647 | 330 543 |
| 275 442 | 115 286 | 114 608 | 275 442 |
| 605 375 | 274 211 | 276 255 | 605 985 |
| Fair values of financial instruments that are not the same as the carrying amounts are detailed in note 31.1. | | | |

32. DIVISIONAL REPORTING

The Chief Operating Decision Maker reviews the financial results of the Group as a whole. Therefore the Group, in terms of IFRS 8, only has one segment. Further divisional information has been provided as additional information.

Information about these divisions is presented below:

| | BEER | | SOFTS | | RTD'S | | OTHER | | TOTAL | |
|---|-------------|-------------|-----------|------------|-----------|------------|-----------|-----------|-------------|-------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's | N\$ 000's |
| Division revenue | 2 105 731 | 2 044 668 | 121 247 | 108 586 | 82 808 | 220 199 | 7 146 | 9 931 | 2 316 932 | 2 383 384 |
| Division expenses | (1 677 423) | (1 593 105) | (115 315) | (103 593) | (68 732) | (186 557) | (4 131) | (40) | (1 865 601) | (1 883 295) |
| | 20% | 22% | 5% | 5% | 17% | | | | | |
| Division results | 428 308 | 451 563 | 5 932 | 4 993 | 14 076 | 33 642 | 3 015 | 9 891 | 451 331 | 500 089 |
| Unallocated corporate expenses | | | | | | | | | 0 | 0 |
| Operating profit | | | | | | | | | 451 331 | 500 089 |
| Finance costs | | | | | | | | | (14 932) | (23 648) |
| Finance income | | | | | | | | | 12 338 | 20 392 |
| Equity loss from Joint Venture | | | | | | | | | (120 341) | (297 091) |
| Profit before taxation | | | | | | | | | 328 396 | 199 742 |
| Taxation | | | | | | | | | (122 867) | (126 797) |
| Profit attributable to ordinary shareholders | | | | | | | | | 205 529 | 72 945 |

ANNEXURE A SECURED INTEREST-BEARING LOANS AND BORROWINGS

| | EFFECTIVE INTEREST RATE | | | COMPANY | | GROUP | |
|---|-------------------------|-----------|--------------------|-------------------|-------------------|-------------------|-------------------|
| | 2014 % | 2013 % | Maturity date | 2014 N\$ 000's | 2013 N\$ 000's | 2014 N\$ 000's | 2013 N\$ 000's |
| PREFERENCE SHARE CAPITAL | | | | | | | |
| Authorised | | | | | | | |
| 1 000 000 Variable rate redeemable preference shares of N\$0.50 each | | | | 500 | 500 | 500 | 500 |
| LOANS FROM RELATED PARTIES | | | | | | | |
| Fixed rate instruments | | | | | | | |
| - Northgate Properties (Proprietary) Limited | 0.00 | | No repayment terms | 868 | 422 | 0 | 0 |
| Less: Current portion included in short-term interest-bearing borrowings | | | | (868) | (422) | 0 | 0 |
| Long-term portion of loans from related parties | | | | 0 | 0 | 0 | 0 |
| MEDIUM TERM LOAN | | | | | | | |
| Variable rate instruments | | | | | | | |
| - ABSA Bank Limited repayable in instalments commencing in 12 equal instalments of R6 666 667 commencing in January 2014. Secured by a General Notarial Bond over moveable assets to the value of R80 000 000. (Note 4) | JIBAR +2.15% | | 01/06/2014 | 0 | 80 000 | 0 | 80 000 |
| - FirstRand Bank Limited repayable in 3 equal quarterly instalments of R26 666 667 commencing in September 2013. | JIBAR +1.85% | | 01/06/2015 | 100 000 | 180 000 | 100 000 | 180 000 |
| Less: Current portion included in short-term interest-bearing borrowings | | | | (100 000) | (260 000) | (100 000) | (260 000) |
| Long-term portion of medium term loans | | | | 0 | 0 | 0 | 0 |
| FINANCE LEASE LIABILITIES | | | | | | | |
| Variable rate instruments | | | | | | | |
| - Repayable in monthly instalments of N\$565 000 (2013: N\$489 000) | 9.75 | 9.75 | | 14 418 | 15 442 | 14 608 | 15 442 |
| Less: Current portion included in short-term interest-bearing borrowings | | | | (5 746) | (6 211) | (5 822) | (6 211) |
| Long-term portion of finance lease liabilities | | | | 8 672 | 9 231 | 8 786 | 9 231 |
| TOTAL NON-CURRENT INTEREST-BEARING BORROWINGS | | | | 8 672 | 9 231 | 8 786 | 9 231 |

ANNEXURE A SECURED INTEREST-BEARING LOANS AND BORROWINGS (CONT.)

| | COMPANY | | GROUP | |
|---|-------------------|-------------------|-------------------|-------------------|
| | 2014 N\$ 000's | 2013 N\$ 000's | 2014 N\$ 000's | 2013 N\$ 000's |
| ANALYSIS OF REPAYMENTS INCLUDING INTEREST | | | | |
| Repayable within: | | | | |
| year 1 | 105 746 | 284 437 | 105 822 | 284 437 |
| year 2 | 4 111 | 5 433 | 4 225 | 5 433 |
| year 3 | 3 461 | 3 340 | 3 461 | 3 340 |
| year 4 | 1 011 | 1 453 | 1 011 | 1 453 |
| Repayable thereafter | 89 | 87 | 89 | 87 |
| | 114 418 | 294 750 | 114 608 | 294 750 |
| ANALYSIS BY CURRENCY | | | | |
| South Africa Rands | 100 000 | 260 000 | 100 000 | 260 000 |
| Namibia Dollars | 14 418 | 34 750 | 14 418 | 34 750 |
| Botswana Pula | 0 | 0 | 190 | 0 |
| INTEREST RATE SENSITIVITY ANALYSIS | | | | |
| The sensitivity analyses have been determined based on the exposure to interest rates for non-derivative instruments at the reporting date. For variable rate liabilities, the analysis is prepared assuming the amount of liability outstanding at the balance sheet date was outstanding for the whole year. A 100 basis point increase or decrease represents management's assessment of the reasonably possible change in interest rates. | | | | |
| If interest rates had been 100 basis points higher or lower and all other variables were held constant: | | | | |
| Interest received: | | | | |
| - profit before tax for the year would decrease/increase by: | 2 766 | 4 735 | 2 766 | 4 735 |
| - other equity reserves would decrease/increase by: | 0 | 0 | 0 | 0 |
| Interest paid | | | | |
| - profit before tax for the year would decrease/increase by: | (1 986) | (3 535) | (1 986) | (3 535) |
| - other equity reserves would decrease/increase by: | 0 | 0 | 0 | 0 |

ANNEXURE B PROPERTY, PLANT & EQUIPMENT

| | Freehold land and buildings N\$ 000's | Leasehold land and buildings N\$ 000's | Plant and machinery N\$ 000's | Vehicles N\$ 000's | Furniture and equipment N\$ 000's | Returnable containers N\$ 000's | Assets under construction N\$ 000's | Total N\$ 000's |
|---|--|---|-------------------------------------|-----------------------|--|---------------------------------------|---|--------------------|
| GROUP | | | | | | | | |
| 2014 | | | | | | | | |
| Cost | | | | | | | | |
| Balance at beginning of the year | 144 154 | 6 050 | 878 830 | 62 723 | 43 480 | 168 605 | 35 628 | 1 339 470 |
| Additions | 29 917 | 0 | 14 969 | 12 485 | 2 062 | 43 060 | 81 688 | 184 181 |
| Disposals | (120) | 0 | (17 778) | (19 117) | (176) | (7 755) | (40) | (44 986) |
| Other movements | 2 980 | 0 | 84 769 | 8 978 | 1 303 | 2 149 | (108 049) | (7 870) |
| Balance at end of the year | 176 931 | 6 050 | 960 790 | 65 069 | 46 669 | 206 059 | 9 227 | 1 470 795 |
| Accumulated depreciation | | | | | | | | |
| Balance at beginning of the year | 27 573 | 3 119 | 340 746 | 35 551 | 26 348 | 78 450 | 0 | 511 787 |
| Depreciation charges | 939 | 546 | 55 310 | 10 514 | 4 508 | 32 009 | 0 | 103 826 |
| Accumulated depreciation on disposals | (120) | 0 | (7 454) | (8 206) | (68) | (3 902) | 0 | (19 750) |
| Balance at end of the year | 28 392 | 3 665 | 388 602 | 37 859 | 30 788 | 106 557 | 0 | 595 863 |
| Carrying amount at end of the year | 148 539 | 2 385 | 572 188 | 27 210 | 15 881 | 99 502 | 9 227 | 874 932 |
| 2013 | | | | | | | | |
| Cost | | | | | | | | |
| Balance at beginning of the year | 135 132 | 6 027 | 756 099 | 52 027 | 37 471 | 127 307 | 124 212 | 1 238 275 |
| Additions | 8 733 | 23 | 64 448 | 19 029 | 4 109 | 41 298 | 0 | 137 640 |
| Disposals | (4 852) | 0 | (14 156) | (8 333) | (361) | 0 | (811) | (28 513) |
| Other movements | 5 141 | 0 | 72 439 | 0 | 2 261 | 0 | (87 773) | (7 932) |
| Balance at end of the year | 144 154 | 6 050 | 878 830 | 62 723 | 43 480 | 168 605 | 35 628 | 1 339 470 |
| Accumulated depreciation | | | | | | | | |
| Balance at beginning of the year | 26 474 | 2 573 | 304 296 | 32 851 | 22 439 | 49 879 | 0 | 438 512 |
| Depreciation charges | 1 607 | 546 | 49 992 | 9 049 | 4 263 | 28 571 | 0 | 94 028 |
| Accumulated depreciation on disposals | (508) | 0 | (13 542) | (6 349) | (354) | 0 | 0 | (20 753) |
| Balance at end of the year | 27 573 | 3 119 | 340 746 | 35 551 | 26 348 | 78 450 | 0 | 511 787 |
| Carrying amount at end of the year | 116 581 | 2 931 | 538 084 | 27 172 | 17 132 | 90 155 | 35 628 | 827 683 |

ANNEXURE B PROPERTY, PLANT & EQUIPMENT (CONT.)

| | Freehold land and buildings N\$ 000's | Leasehold land and buildings N\$ 000's | Plant and machinery N\$ 000's | Vehicles N\$ 000's | Furniture and equipment N\$ 000's | Returnable containers N\$ 000's | Assets under construction N\$ 000's | Total N\$ 000's |
|---|--|---|-------------------------------------|-----------------------|--|---------------------------------------|---|--------------------|
| COMPANY | | | | | | | | |
| 2014 | | | | | | | | |
| Cost | | | | | | | | |
| Balance at beginning of the year | 144 154 | 3 892 | 878 830 | 62 723 | 43 480 | 168 605 | 35 628 | 1 337 312 |
| Additions | 1 073 | 0 | 14 969 | 12 225 | 2 009 | 43 060 | 81 688 | 155 024 |
| Additions through business combinations | (120) | 0 | (17 778) | (19 117) | (176) | (7 755) | (40) | (44 986) |
| Disposals | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other movements | 2 980 | 0 | 84 769 | 8 978 | 1 303 | 2 149 | (108 049) | (7 870) |
| Balance at end of the year | 148 087 | 3 892 | 960 790 | 64 809 | 46 616 | 206 059 | 9 227 | 1 439 480 |
| Accumulated depreciation | | | | | | | | |
| Balance at beginning of the year | 27 573 | 2 175 | 340 746 | 35 551 | 26 348 | 78 451 | 0 | 510 844 |
| Depreciation charges | 939 | 481 | 55 310 | 10 435 | 4 502 | 32 009 | 0 | 103 676 |
| Accumulated depreciation on disposals | (120) | 0 | (7 454) | (8 205) | (68) | (3 902) | 0 | (19 749) |
| Balance at end of the year | 28 392 | 2 656 | 388 602 | 37 781 | 30 782 | 106 558 | 0 | 594 771 |
| Carrying amount at end of the year | 119 695 | 1 236 | 572 188 | 27 028 | 15 834 | 99 501 | 9 227 | 844 709 |
| 2013 | | | | | | | | |
| Cost | | | | | | | | |
| Balance at beginning of the year | 135 132 | 3 869 | 756 099 | 52 027 | 37 471 | 127 307 | 124 212 | 1 236 117 |
| Additions | 8 733 | 23 | 64 448 | 19 029 | 4 109 | 41 298 | 0 | 137 640 |
| Disposals | (4 852) | 0 | (14 156) | (8 333) | (361) | 0 | (811) | (28 513) |
| Other movements | 5 141 | 0 | 72 439 | 0 | 2 261 | 0 | (87 773) | (7 932) |
| Balance at end of the year | 144 154 | 3 892 | 878 830 | 62 723 | 43 480 | 168 605 | 35 628 | 1 337 312 |
| Accumulated depreciation | | | | | | | | |
| Balance at beginning of the year | 26 474 | 1 694 | 304 296 | 32 851 | 22 439 | 49 880 | 0 | 437 634 |
| Depreciation charges | 1 607 | 481 | 49 992 | 9 049 | 4 263 | 28 571 | 0 | 93 963 |
| Accumulated depreciation on disposals | (508) | 0 | (13 542) | (6 349) | (354) | 0 | 0 | (20 753) |
| Balance at end of the year | 27 573 | 2 175 | 340 746 | 35 551 | 26 348 | 78 451 | 0 | 510 844 |
| Carrying amount at end of the year | 116 581 | 1 717 | 538 084 | 27 172 | 17 132 | 90 154 | 35 628 | 826 468 |

GROUP & COMPANY

The carrying amount of motor vehicles held under finance leases at 30 June 2014 was N\$15 124 363 (2013: N\$15 822 100). Additions during the year include N\$ 8 443 000 (2013: N\$5 113 000) of motor vehicles held under finance leases.

ANNEXURE B INTANGIBLE ASSETS

| | 20% Automation processes | 33% Externally purchased software licences | 0% Trademarks | Total | 26% Automation processes | 33% Externally purchased software licences | Total |
|---|--------------------------------|--|-------------------|-------------------|--------------------------------|--|-------------------|
| | 2014 N\$ 000's | 2014 N\$ 000's | 2014 N\$ 000's | 2014 N\$ 000's | 2013 N\$ 000's | 2013 N\$ 000's | 2013 N\$ 000's |
| GROUP | | | | | | | |
| Cost | | | | | | | |
| Balance at beginning of the year | 11 016 | 8 272 | 0 | 19 288 | 3 005 | 6 301 | 9 306 |
| Disposals | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Additions | 0 | 1 700 | 2 000 | 3 700 | 79 | 1 971 | 2 050 |
| Other movements | 0 | (55) | 0 | (55) | 7 932 | 0 | 7 932 |
| Balance at end of the year | 11 016 | 9 917 | 2 000 | 22 933 | 11 016 | 8 272 | 19 288 |
| Accumulated amortisation | | | | | | | |
| Balance at beginning of the year | 3 243 | 3 801 | 0 | 7 044 | 1 052 | 1 818 | 2 870 |
| Amortisation charges | 2 204 | 2 191 | 0 | 4 395 | 2 191 | 1 983 | 4 174 |
| Balance at end of the year | 5 447 | 5 992 | 0 | 11 439 | 3 243 | 3 801 | 7 044 |
| Carrying amount at end of the year | 5 569 | 3 925 | 2 000 | 11 494 | 7 773 | 4 471 | 12 244 |
| COMPANY | | | | | | | |
| Cost | | | | | | | |
| Balance at beginning of the year | 11 016 | 8 272 | 0 | 19 288 | 3 005 | 6 301 | 9 306 |
| Additions | 0 | 1 700 | 2 000 | 3 700 | 79 | 1 971 | 2 050 |
| Other movements | 0 | (55) | 0 | (55) | 7 932 | 0 | 7 932 |
| Balance at end of the year | 11 016 | 9 917 | 2 000 | 22 933 | 11 016 | 8 272 | 19 288 |
| Accumulated amortisation | | | | | | | |
| Balance at beginning of the year | 3 243 | 3 801 | 0 | 7 044 | 1 052 | 1 818 | 2 870 |
| Amortisation charges | 2 204 | 2 191 | 0 | 4 395 | 2 191 | 1 983 | 4 174 |
| Balance at end of the year | 5 447 | 5 992 | 0 | 11 439 | 3 243 | 3 801 | 7 044 |
| Carrying amount at end of the year | 5 569 | 3 925 | 2 000 | 11 494 | 7 773 | 4 471 | 12 244 |

Amortisation periods are reviewed at the end of each financial year. If the expected useful life of the asset differ from previous estimates, the amortisation period shall be changed accordingly. The amortisation charge is recognised in the operating expenses in the statement of comprehensive income.

ANNEXURE C INTEREST IN SUBSIDIARIES

| Subsidiary Company | Country of Incorporation | Issued Capital N\$ 000's | Effective Holding | | Interest of Holding Company | | | |
|---|-----------------------------|--------------------------------|-------------------|-----------|-----------------------------|-------------------|-------------------|-------------------|
| | | | 2014 % | 2013 % | Shares | | Indebtedness | |
| | | | | | 2014 N\$ 000's | 2013 N\$ 000's | 2014 N\$ 000's | 2013 N\$ 000's |
| BEVERAGES | | | | | | | | |
| Hansa Brauerei (Proprietary) Limited | Namibia | 0 | 100 | 100 | 160 | 160 | (160) | (160) |
| Namibia Breweries South Africa (Proprietary) Limited | South Africa | 0 | 100 | 100 | 0 | 0 | 36 199 | 36 199 |
| Flycatcher (Proprietary) Limited | Botswana | 0 | 100 | 0 | 100 | 0 | 0 | 0 |
| PROPERTY | | | | | | | | |
| Northgate Properties (Proprietary) Limited | Namibia | 0 | 100 | 100 | 828 | 828 | (868) | (422) |
| Northgate Exports (Proprietary) Limited | Namibia | 0 | 100 | 100 | 0 | 0 | 0 | 0 |
| Hallie Investments Number Four Hundred and Twenty Eight (Proprietary) Limited | Namibia | 0 | 100 | 0 | 28 844 | 0 | 0 | 0 |
| Accumulated loan impairment | | | | | | | (36 199) | (36 199) |
| | | | | | 29 832 | 988 | (1 028) | (582) |

ANNEXURE D DIRECTORS' EMOLUMENTS

| | 2014 N\$ 000's | 2014 N\$ 000's | 2014 N\$ 000's | 2014 N\$ 000's | 2014 N\$ 000's | 2014 N\$ 000's | 2013 N\$ 000's |
|--------------------------------|--------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|-------------------|
| | Directors' fees | Salary | Bonuses | Other Benefits | Pension/ Medical Aid | Total | Total |
| Executive directors | | | | | | | |
| B Kidner | 0 | 330 | 0 | 0 | 0 | 330 | 3 098 |
| G Mouton | 0 | 660 | 0 | 631 | 284 | 1 575 | 0 |
| H van der Westhuizen | 0 | 1 307 | 1 066 | 1 193 | 362 | 3 928 | 3 358 |
| Non-executive directors | | | | | | | |
| BHW Masche | 0 | 0 | 0 | 0 | 0 | 0 | 70 |
| CL List | 95 | 0 | 0 | 0 | 0 | 95 | 80 |
| E Ender | 95 | 0 | 0 | 0 | 0 | 95 | 80 |
| G Mahinda | 0 | 0 | 0 | 0 | 0 | 0 | 70 |
| HB Gerdes | 135 | 0 | 0 | 0 | 0 | 135 | 100 |
| NB Blazquez | 90 | 0 | 0 | 0 | 0 | 90 | 70 |
| P Grüttemeyer | 130 | 0 | 0 | 0 | 0 | 130 | 110 |
| S Thieme | 155 | 0 | 0 | 0 | 0 | 155 | 155 |
| S Hiemstra | 80 | 0 | 0 | 0 | 0 | 80 | 60 |
| L van der Borght | 80 | 0 | 0 | 0 | 0 | 80 | 50 |
| M Kromat | 105 | 0 | 0 | 0 | 0 | 105 | 80 |
| D Leleu | 65 | 0 | 0 | 0 | 0 | 65 | 70 |
| L Mcleod-Katjirua | 95 | 0 | 0 | 0 | 0 | 95 | 70 |
| J Milliken | 80 | 0 | 0 | 0 | 0 | 80 | 0 |
| P Jenkins | 50 | 0 | 0 | 0 | 0 | 50 | 0 |
| Total emoluments | 1 255 | 2 297 | 1 066 | 1 824 | 646 | 7 088 | 7 521 |

NOTICE TO SHAREHOLDERS

Notice is hereby given that the 93rd Annual General Meeting of shareholders of the Company will be held in the auditorium of Namibia Breweries Limited, Namibia Breweries premises, Secretaries Iscor Street, Northern Industrial Area, Windhoek on Thursday 27 November 2014 at 09h00 for the following purposes:

- To receive and consider, and if approved, adopt the Group Annual Financial Statements and the Report of the Independent Auditors for the financial year ended 30 June 2014 as submitted, and to confirm all matters and things undertaken and discharged by the directors on behalf of the Company.
- To elect directors in place of Messrs C-L List, P Grüttemeyer, and N Blazquez who retire by rotation in accordance with the Company's Articles of Association but, being eligible, offer themselves for re-election.
- Confirmation of the appointment of directors subsequent to the previous year end: P Jenkins.
- To approve the director's remuneration as set out in the financial report.
- To authorise the directors to determine the auditors' remuneration.
- To place the unissued 92 471 000 ordinary shares of no par value of the Company under the control of the directors who shall be authorised to allot all or any of those shares at their discretion on such terms and conditions and at such times as they may deem fit.
- To confirm the payment of a final dividend of 34.0 cents, which had been approved by the directors, to the holders of ordinary shares, registered in the books of the Company at the close of business on 17 October 2014 and payable on 21 November 2014.
- To transact such other business as may be transacted at an Annual General Meeting. A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and vote in his or her stead. A proxy need not also be a member of the Company. In order to be effective, proxy forms should be forwarded to reach the registered office of the Company not less than 48 hours prior to the time for the holding of the meeting.

By order of the Board

Ohlthaver and List Centre (Proprietary) Limited Secretaries

Windhoek
9 October 2014

Shareholders' Diary

Annual General Meeting: Thursday, 27 November 2014 at 09:00

Reports Published

| | |
|-----------------------------|-------------------|
| Interim Financial Report | 25 March 2014 |
| Abridged Financial Report | 11 September 2014 |
| Annual Financial Statements | 9 October 2014 |

Dividends

Interim
Final

Declared

25 March 2014
20 August 2014

Paid/Payable

9 May 2014
21 November 2014



PROXY FORM

for the 93rd Annual General Meeting of **NAMIBIA BREWERIES LIMITED**
 Registration number 2/1920

The Secretaries
 Namibia Breweries Limited
 PO Box 16, Windhoek, Namibia

I/We.....(name in full)
 of.....(address)
 being a shareholder of.....(no. of shares) of the above mentioned Company hereby appoint
 (a).....(name); or failing him/her
 (b).....(name); or failing him/her
 (c).....(name).

or failing him/her, the chairman of the meeting as my/our proxy to vote for me/us on my/our behalf at the 93rd Annual General Meeting of the Company to be held in the auditorium of Namibia Breweries Limited, Namibia Breweries premises, Iscor Street, Northern Industrial Area, Windhoek on Thursday 27 November 2014 at 09h00 and at any adjournment thereof, in particular to vote for/against/abstain* the resolutions contained in the notice of the meeting.

I/we desire as follows:

| Item Number * | For | Against | Abstain |
|---|-----|---------|---------|
| 1. Adoption of the annual financial statements | | | |
| 2. Re-election of retiring directors | | | |
| <i>C-L List</i> | | | |
| <i>P Grüttemeyer</i> | | | |
| <i>N Blazquez</i> | | | |
| 4. Approval of director's remuneration | | | |
| 5. Authorisation of directors to approve auditors' remuneration | | | |
| 6. General authority to the directors to allot and issue shares | | | |
| 7. Confirmation of the final dividend | | | |

*Please indicate by inserting an (X) in the appropriate block either "for/against/abstain". If no indication is given, the proxy may vote as he/she deems fit.

Signed at.....this.....day of 2014. Signature(s) of shareholder.....

NOTES TO THE PROXY

1. A member entitled to attend and vote at the aforementioned meeting is entitled to appoint a proxy (who need not be a member of the company) to attend, speak and, on a poll, to vote in his/her stead.
2. Shareholders who wish to appoint proxies must lodge their proxy forms at the registered office of the Company not later than 09h00 on Tuesday 25 November 2014.
3. In respect of shareholders which are companies, an extract of the relevant resolution of directors must be attached to the proxy form.



Namibia Breweries Limited

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